

14th ANNUAL EXPEDITIONARY WARFARE CONFERENCE

"Expeditionary Warfare in a Complex Joint Operating Evironment"

Panama City, FL

16 - 19 November 2009

Agenda

Tuesday, 17 November, 2009

PANEL - The QDR and the Potential Impact on the Services

Panel Members

- Mr. Jim Strock, Director, Seabasing Integration Division, Combat Development and Integration, HQMC
- Captain Michael Megan, USCG, OPNAV N512

PANEL - EXWAR Challenges/Way Ahead in the Future JOE

Panel Members

• Rear Admiral Robert O. Wray, USN, Deputy Commander, Military Sealift Command

Wednesday, 18 November, 2009

GUEST SPEAKER

• Vice Admiral Kevin McCoy, USN, Commander, Naval Sea Systems Command

PANEL - Achieving the Right Capability Balance

Panel Members

- Rear Admiral Chris Paul, USN, Deputy Commander, Navy Expeditionary Combat Command
- Brigadier General Walter L. Miller, Jr., USMC, Director, Joint Capabilities Assessment & Integration Directorate, MCCDC
- <u>Captain Bruce Baffer</u>, USCG, Program Manager, Surface Programs, HDQTRS USCG

PANEL - Industry - Small Business

Panel Members

- Mr. Mike Melo, President & CEO, ITA International Corporation
- Mr. Tony Gioffredi, President, Fairbanks Morse Engine

Thursday, 19 November, 2009

KEYNOTE SPEAKER

• Mr. Brian Detter, Deputy Assistant Secretary of the Navy (RDA), Expeditionary Warfare

PANEL - Balancing Resources in Support of Expeditionary Warfare in Complex Joint Operating Environments
Moderator: Rear Admiral Kevin Scott, USN, Deputy Director for Expeditionary Warfare, OPNAV N85B
Panel Members

- Captain Bob Wilson, USN, OPNAV N851 Special Warfare
- Captain Mark Rios, USN, N852 Mine Warfare
- <u>Captain Ed Barfield</u>, USN, OPNAV N853 Amphibious Warfare
- <u>Captain Barry Coceano</u>, USN, OPNAV N857 Naval Expeditionary Combat Command/Non-Lethal Weapons & Crew
- Mr. Vincent Goulding, Director, Experiment Division, MCWL



14th Annual Expeditionary Warfare Conference



"Expeditionary Warfare in a Complex Joint Operating Environment"



BAY POINT MARRIOTT HOTEL, PANAMA CITY, FL







AGENDA AT A GLANCE

Monday, November 16, 2009

8:00 - 2:00 PM **Golf Tournament** 3:00 - 4:30 PM Spouse Tea 4:00 - 7:00 PM **Open Registration** 6:00 - 7:00 PM Reception

7:00 - 10:00 PM Dinner with Guest Speaker

Tuesday, November 17, 2009 6:45 - 7:30 AM Breakfast & Registration 7:30 - 9:00 AM General Session 9:00 - 9:30 AM **Networking Break** 9:30 - 11:30 AM **General Session** 11:30 - 12:45 PM **Networking Lunch** 12:45 - 2:30 PM **General Session** 2:30 - 3:00 PM **Networking Break** 3:00 - 4:30 PM **General Session**

Wednesday, November 18, 2009

Breakfast & Registration 6:45 - 7:45 AM 7:45 - 9:50 AM **General Session** 9:50 - 10:20 AM **Networking Break** 10:20 - 12:00 PM **General Session Lunch with Speakers** 12:00 - 1:30 PM **General Session** 1:30 - 2:45 PM 2:45 - 3:15 PM **Networking Break** 3:15 - 4:30 PM 5:00 - 10:00 PM **General Session Pig Roast Dinner**

Thursday, November 19, 2009

6:45 - 7:45 AM **Breakfast & Registration** 7:45 - 9:45 AM **General Session** 9:45 - 10:15 AM **Networking Break** 10:15 - 12:05 PM General Session **Boxed Lunch** 12:05 PM



AGENDA

Monday, November 16, 2009

8:00 - 2:00 PM **Golf Tournament**

3:00 - 4:30 PM Spouse Tea

4:00 - 7:00 PM Open Registration in the St. Andrews Foyer

6:00 - 7:00 PM Reception

Dinner with Guest Speaker 7:00 - 10:00 PM

Lieutenant General George J. Flynn, USMC, Deputy Commandant

for Combat Development and Integration, HQMC

Tuesday, November 17, 2009

6:45 - 7:30 AM Continental Breakfast & Registration

7:30 - 8:00 AM Welcome & Opening Remarks

Captain Duane Covert, USN (Ret), Site Manager, Northrop Grumman Corporation Information Systems, Conference Chairman

Rear Admiral Michael Nowakowski, USN (Ret), Vice President, Defense Contracting Group, Colonna's Shipyard, Inc., Division Chairman

Major General Barry D. Bates, USA (Ret), Vice President, Operations

NDIA

8:00 - 9:00 AM **Keynote Speaker**

General James N. Mattis, USMC, Commander, United States Joint

Forces Command

9:00 - 9:30 AM **Networking Break**

9:30 - 11:30 AM Panel - The QDR and the Potential Impact on the Services

Session Focus: The purpose of the Quadrennial Defense Review (QDR) is to determine the nation's defense strategy and establish a defense program for the next 20 years in a constrained fiscal environment. The Secretary of Defense has issued guidance for the development of the force, as well as his principle themes which include: enhanced capabilities to fight wars we are now in, more ISR and rotocraft, grow the Special Operations Force, and procure more lift, mobility and refueling aircraft. The QDR process will continue well into 2010 before the final report will go to Congress. In the interim this session will focus on some of the service initiatives as well as potential investment decisions regarding force structure and programs that may have to be made in order to meet established guidelines. Service representatives will provide perspective on their initiatives as appropriate for this point in the process.

Moderator: Major General Harry Jenkins, USMC (Ret), President, Soaring Eagle Consulting, LLC

Panel Members

• Mr. Jim Strock, Director, Seabasing Integration Division, Combat Development and Integration, HQMC

• Rear Admiral (Sel) David Woods, USN, OPNAV (QDR)

• Mr. Timothy S. Muchmore, (QDR), Office of the Deputy Chief of Staff, G-8, Ú.S. Army

Captain Michael Megan, USCG, OPNAV N512

11:30 - 12:45 PM **Networking Lunch**

12:45 - 1:30 PM **Guest Speaker**

Rear Admiral Philip H. Greene, Jr., USN, Director, Navy Irregular

Warfare Office $(N\frac{3}{5})$

Panel - EXWAR Challenges/Way Ahead in the Future JOE 1:30 - 2:30 PM

Session Focus: The challenges of meeting the full spectrum of Conventional, Asymmetrical and Hybrid Threats in an

Expeditionary, Joint Operating Environment are immense. Our forward engaged and surging warfighters must be ready to deal with the gamut of potential scenarios, from humanitarian support to armed conflict, in concert with Joint, InterAgency, Coalition and "pick-up team" forces, all in the most dangerous of climates – the littorals. This panel will select a number of associated areas, to examine the potential stresses put on planning, equipping and operating.

Moderator: Mr. Ned Wilt, Program Manager, Raytheon Corporation Panel Members

- Brigadier General David H. Berger, USMC, Director, Operations Division, HQMC
- Rear Admiral Robert O. Wray, USN, Deputy Commander, Military Sealift Command
- Colonel Tom Connally, USMC, USMC Strategic Vision Group
- Brigadier General (Sel) Robert F. Hedelund, USMC, Commanding General, Marine Corps Warfighting Lab

2:30 - 3:00 PM Networking Break

3:00 - 4:30 PM Panel Continues

4:30 PM Adjourn for the Day

Wednesday, November 18, 2009

6:45 - 7:45 AM Continental Breakfast & Registration

7:45 - 8:00 AM Conference Remarks

8:00 - 8:45 AM **Guest Speaker**

Vice Admiral Kevin McCoy, USN, Commander, Naval Sea Systems Command

8:45 - 9:50 AM Panel - Achieving the Right Capability Balance

Session Focus: Secretary Gates has emphasized an underlying theme in the QDR and in his budget recommendations that we need to think about future conflicts in a different way. The black-and-white distinction between conventional war and irregular war is an outdated model. SECDEF stated, "The future will be more complex, where all conflict will range along a broad spectrum of operations and lethality, where even near-peer competitors will use irregular or asymmetric tactics, and non-state actors may have weapons of mass destruction, mines, or sophisticated missiles." This session will include discussions on how the Joint Force will adapt to this future environment, not only developing the requisite capabilities, but determining the right "balanced" capability mix. It will include discussions of harbor and coastal defense, mine warfare, Marine Corps Operations, Joint Integrated Air and Missile Defense, and the connection of these operations to overall global maritime and littoral dominance in furtherance of U.S. National Security.

Moderator: Vice Admiral James Amerault, USN (Ret), CEO, Oto Melara North America, Inc.

Panel Members

- Rear Admiral Chris Paul, USN, Deputy Commander, Navy Expeditionary Combat Command
- Captain Bob Hospodar, USN, Commodore, Mine Countermeasures Squadron TWO
- Brigadier General Walter L. Miller, Jr., USMC, Director, Joint Capabilities Assessment & Integration Directorate, MCCDC
- Captain Bruce Baffer, USCG, Program Manager, Surface Programs, HQCG

9:50 - 10:20 AM Networking Break

10:20 - 12:00 PM **Panel Continues**











AGENDA

12:00 - 1:30 PM **Lunch with Guest Speakers**

> General James F. Amos, USMC, Assistant Commandant of the Marine Corps Admiral Jonathan W. Greenert, USN, Vice Chief of Naval Operations

1:30 - 2:15 PM Keynote Speaker: How Small Businesses Adapt During a Change of Administration and Changing

Budget Priorities

Mr. Jerry Miller, President, Earl Industries, LLC

Panel - Industry - Small Business 2:15 - 2:45 PM

Session Focus: With a change of Administration comes a new National Security Focus, and this has been highlighted by Secretary Gates' changes in the Defense Department and impact of the FY10 Presidential Budget. This session will focus on how small businesses adapt to the challenges of a new Administration and new National Security concerns, such as Irregular Warfare and the cancellation of ongoing Defense programs. The Panel Members are Small/Medium Business Leaders who will address the issues and concerns of small businesses as DoD programs are cancelled, created and modified in a "new" FY10 Defense Budget.

Moderator: Mr. Steve Lehr, Director, Special Projects, Gryphon Technologies

Panel Members

• Mr. Chuck Nash, CEO, Emerging Technologies, Inc.; Fox News Commentator

• Mr. Mike Melo, President & CEO, ITA International Corporation

• Mr. Tony Gioffredi, President, Fairbanks Morse Engine

2:45 - 3:15 PM **Networking Break**

3:15 - 4:30 PM **Panel Continues**

5:00 - 6:00 PM NSWC PCD Open House & Pig Roast Reception

(Revolving Coach Transportation Service Provided)

6:00 - 10:00 PM Pig Roast Dinner

Thursday, November 19, 2009

6:45 - 7:45 AM Continental Breakfast & Registration

7:45 - 8:00 AM **Conference Remarks**

8:00 - 8:45 AM Keynote Speaker

Mr. Brian Detter, Deputy Assistant Secretary of the Navy (RD&A), Expeditionary Warfare

8:45 - 9:45 AM Panel - Balancing Resources in Support of Expeditionary Warfare in Complex Joint Operating **Environments**

> Session Focus: Secretary Gates' 2010 Defense Budget recommendation focused on balancing valuable resources among programs that support the full range of military operations. While that is the overarching focus for the expeditionary warfare community, an area of particular interest has become bridging the gap between conventional and irregular warfare in a complex Joint Operating Environment. This session will provide insight into the Navy and Marine Corps resource allocations in order to meet the Secretary's intent within the scope of expeditionary warfare. The Panel Members are the resource sponsors who provide the funding for these programs of record.

> Moderator: Rear Admiral (Sel) Kevin Scott, USN, Deputy Director for Expeditionary Warfare, OPNAV N85B (Colonel Brian McGovern, USMC on Behalf of RDMA Scott) Panel Members

Captain Bob Wilson, USN, OPNAV N851 Special Warfare

• Captain Mark Rios, USN, Branch Head, N852 Mine Warfare

Captain Ed Barfield, USN, Branch Head, OPNAV N853 Amphibious Warfare
Captain Barry Coceano, USN, Branch Head, OPNAV N857 Naval Expeditionary Combat Command/Non-Lethal Weapons & Crew (Liutenant Commander Naki Cooper, USN on Behalf of CAPT Coceano)

• Mr. Vincent Goulding, Director, Experiment Division, MCWL

9:45 - 10:15 AM **Networking Break**

10:15 - 11:30 AM **Panel Continues**

11:30 - 12:00 PM **Q&A Led by Moderator**

12:00 - 12:05 PM Concluding Remarks & Conference Adjourns

12:05 PM **Boxed Lunch**



Achieving the Right Capability Balance

CG-932 | Capt Bruce Baffer USCG Surface Program Mgr NDIA Expeditionary War Conference | 18 November 2009



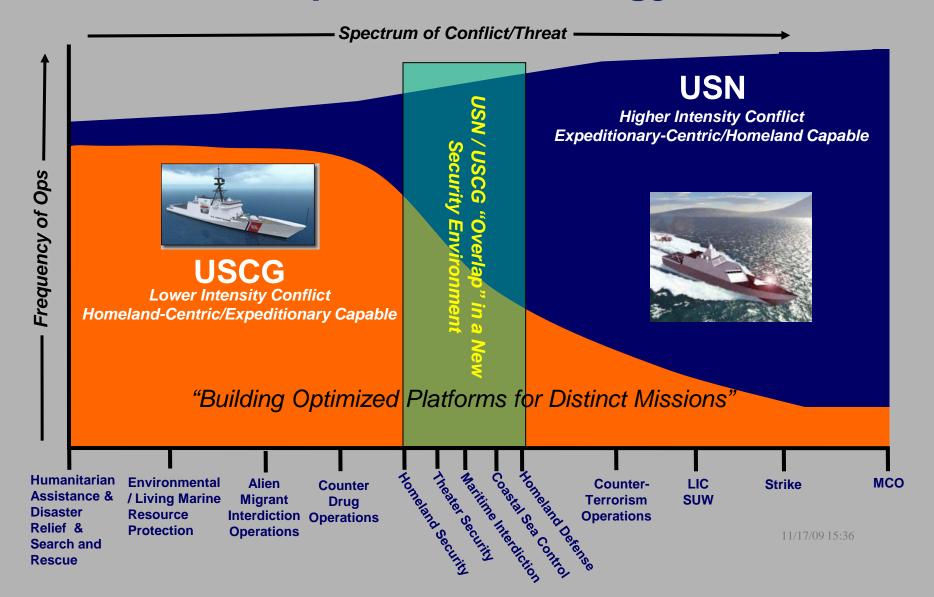
US Coast Guard Authority

One of the five U.S. military services

- Only branch not located in the Department of Defense
- Not constrained by the Posse Comitatus Act
- Title 10 USC addresses the Coast Guard operating as a service in the Navy
- Title 14 USC 1: The Coast Guard is "a military service and a branch of the armed forces of the United States at all times"
- Title 14 USC 2: "...maintain a state of readiness to function as a specialized service in the Navy in time of war..."
- Title 14 USC 89: The Coast Guard "may make…inspections, searches, seizures, and arrests upon the high seas…for the prevention, detection, and suppression of violations of laws of the United States"
- Title 14 USC 141: ... authorized "to assist any federal agency . . . performing any activity for which . . . [the CG] is especially qualified"

Military...Multi-mission...Maritime

Protecting the Global Commons with a Cooperative Strategy



USCG Expeditionary Support to Combatant Commanders

Littoral Operations

MIO/Law Enforcement

Aids to Navigation

Port and Force Security

International Engagement



"Coast Guard patrol boats are highly maneuverable, fast, multi-mission vessels able to operate in shallow water and are therefore especially well-suited for operations in the Northern Arabian Gulf." VADM David C. Nichols Jr., USN Commander, Commander, U.S. Fifth Fleet 2004

Achieving the Right Capability Balance

SURFACE ACQUISITION PROJECTS



AVIATION ACQUISITION PROJECTS



HC-130J (6) HC-130H (17) MH-65C (102) HC-144A (36) MH-60T (42)

C4ISR ACQUISITION PROJECTS



COP IOC/C21 NAIS Rescue 21

National Security Cutter (WMSL)







Offshore Patrol Cutter (WMSM)





Fast Response Cutter - Sentinel Class





All Hazards - All Threats



The Coast Guard is uniquely suited to respond to the threats our Nation faces today







CAPT Ed Barfield, USN OPNAV-N853

Branch Head, Amphibious Warfare









and Crisis

Conflict

Balanced Capability



"The future will be more complex, where all conflict will range along a broad spectrum of operations and lethality, where even near-peer competitors will use irregular or asymmetric tactics, and non-state actors may have weapons of mass destruction, mines, or sophisticated missiles." - Secretary of Defense Gates Independent Deployer Train/Advise/Assist **Demand Exceeds Supply Relief Operations** Nation Amphibious Readiness Group Building Peace Enforcement Frequency **Show of Force** Irregular **Amphibious NEO** Warfare Task Force **Act of Terrorism** COIN Shaping/ Civil War Global Major Engagement/ Limited War Lesser Contingencies **Maritime Security Combat** War Major Contingency (14-20 days) (21-28 days) (40-45 days) **Peacetime** Low Intensity **Mid-Intensity High Intensity**

Conflict

Conflict



Amphibious Combatant Evolution



ARG - Now



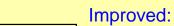
ARG - Future



LHD/LHA

Enable Operational Maneuver From the Sea







- Self-Defense
- Survivability
- C4I
- Flexibility (Split ARG)
- QOL



LPD 17







LSD 41/49



LSD 41/49 → LPD 17 Flt 1?



Amphibious Combatant Recapitalization CBA



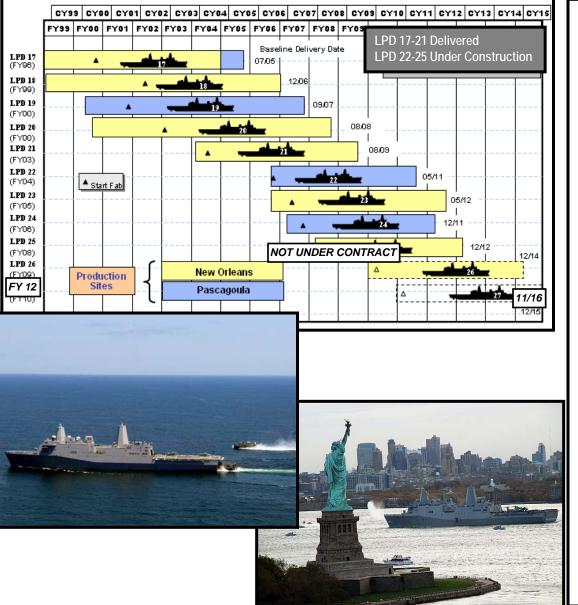
- Capability-Based Assessment (CBA) considering
 - ☐ LSD <u>and</u> LHD recapitalization
 - ☐ Projected USMC lift requirements (2020s timeframe)
 - ☐ USMC air/ground vehicles are becoming heavier/larger
- CBA studying Replacement options
 - □ For LSD Recap
 - LPD 17 design (repeat or modified repeat)
 - ❖ New design (small--similar to LSD 41/49 size)
 - ❖ New design (large--carry 100% of lift requirement)
 - □ For LHD Recap
 - LHA(R) Flight 0 (existing LHA 6 design)
 - LHA(R) Flight 1 (with well deck)
 - ❖ New design (carry 100% of lift requirement)
- CBA will report to the Resource, Requirements Review Board in Jan 2010
 - ☐ Enable POM12 decision on options (repeat/mod repeat or new design)





LPD 17



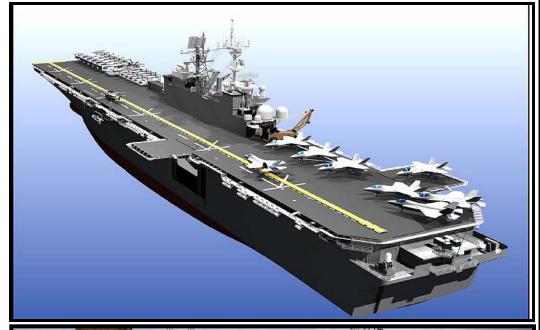


- LPD 17 class are flexible, multi-mission ships
- Functionally replaces LPD 4, LSD 36, LKA 113, and LST 1179 Ship classes
- > LPD 17 missions include:
 - ☐ Forward Presence,
 - □ Deterrence,
 - □ Sea Control,
 - □ Power Projection,
 - Maritime Security
 - ☐ Humanitarian Assistance / Disaster Response



LHA 6



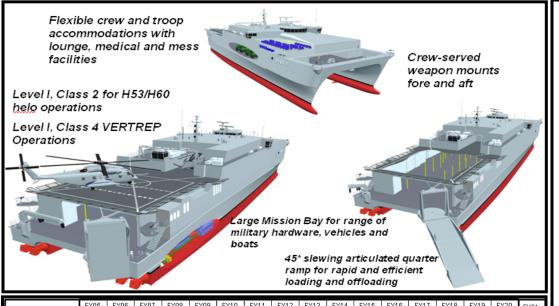


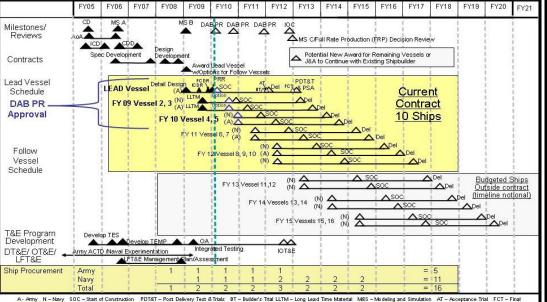
- LHA(6) provides flexible, multi-mission platforms
- LHA(R) is a modified LHD 8 design
- Increased aviation capacity to better accommodate JSF/MV-22
- Provide adequate weight and stability margins for 40 year service life



Joint High Speed Vessels (JSHV)







- Intra theater lift and littoral maneuver
- Combines speed, range, and payload while providing shallow water/austere port access.
- Bridges the gap between rapid/low volume airlift (C-17/C-130) and slow/high volume sealift (LCU-2000/LSV)



Ship to Shore Connector (SSC)

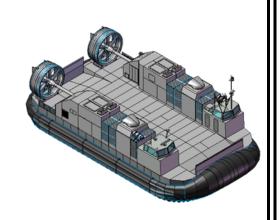


Mission: Land Surface Assault Elements of USMC from ship to shore

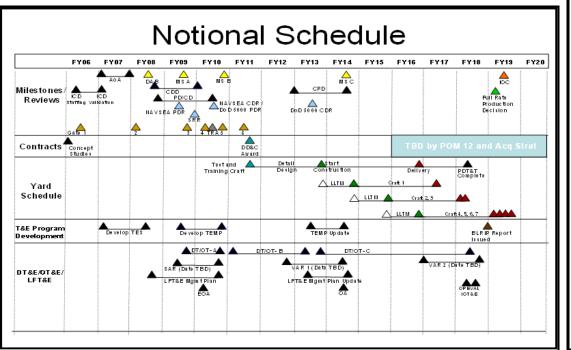
Description: Landing Craft Air Cushion (LCAC) replacement

Platforms: Air Cushion Vehicle; Same footprint as LCAC SLEP

Employment: Ship to shore surface connector in support of STOM and MPF(F)



- Mission: conduct ship-to-shore movement in support of surface assault elements of the MAGTF
- LCAC replacement possesses same footprint as LCAC SLEP
- Draft formal requirements
 (CDD) and Key Performance
 Parameters in Joint Review





LCAC SLEP



BUOYANCY BOX

- New buoyancy box thru FY03
- Refurbishment of buoyancy box in FY04 and beyond

ROTATING MACHINERY REFURBISHMENT

- · Extends useful life of equipment
- Reduces maintenance

C4N REPLACEMENT

- · Introduces Open Architecture
- Introduces modern COTS equipment
- Provides precision navigation
- Provides Common Tactical Picture
- Provides Comm Suite interoperability

ENHANCED ENGINES

- Provides additional power
- Reduces fuel consumption
- Reduces maintenance

- **DEEP SKIRT**
- · Reduces drag
- Increases performance envelope
- Reduces maintenance
- · Increases obstacle clearance

FY04 Recipient of the DoD Value Engineering Award

OCT 09: 24 of 72 SLEPs complete

- Preserves amphibious warfare triad (LCAC / EFV/MV-22)
- Allows execution of Operational Maneuver From The Sea (OMFTS) and Ship to Objective Maneuver (STOM)
- ➤ Defers requirement to fund next generation LCAC from FY00 to FY10
- Challenges
 - ☐ COTS obsolescence, Technology Insertion
 - ☐ Growth work increasing due to the degraded condition of the craft entering SLEP availabilities



LCU R





"No one craft can do it all."	LCAC (SLEP)	ssc	LCU				
High Speed (>25 kts)	<u> </u>						
Beach landings in Assault Echelon	0	0	0				
Access to world beaches	0	0	0				
Dry-Well Operations	0	0	•				
Heavy-Lift	75 ST*	75 ST*	147 ST				
Platform for buoyant hose fuel systems	0	0					
Beach landings in AFOE	0	0	0				
Extended (10 day) Ops (SOF/Riverine)	•		0				
Independent Operations	•		0				
Afloat Forward Staging Base (small boats)							
Peacetime port operations	•		0				
Passenger (400 per craft) Ferry	•		0				
* Limited by temp and sea state							

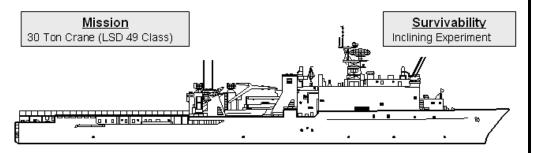
- AMW OAG has ranked this as a top five Fleet need over the last two years
- Current LCU 1600 craft have an average age of 38 years and suffer from obsolescence and increased maintenance costs
- Way Ahead
 - □ Initial Capability Document is required to proceed through Navy staffing
 - □ Brief to NCB in NOV 09 for approval to proceed to the CBA and ICD.



LSD MID LIFE



Ensure ships reach expected 40 year service life



Technology Insertion

Advanced Engineering Control System (AECS)

- LAN
- Machinery Monitoring System (MCS)
- Steering Control System (SCS)
- On Board Trainer (OBT)
- DEXTER
- Electronic Gov Act (Digital Fuel Rack Control)

Hull Mechanical & Electrical

Fuel & Engine Maint Savings Sys (PLMU) All Electric & Distribution Upgrade

Power Mgmt Platform (PMP)

Additional A/C Plant

CW Distribution Mods

SSDG Lube Oil Polisher

LPAC Replacement (LSD 41 Class)

Canned Lube Oil Pump (CLOP)

										_
Inst	talls Per F	Y:	1	- 2	- 2	- 2	- 2	- 2	- 1	
HULL	NAME	HOMEPORT FOR EDPMA	2008 Q2 Q3 Q4	2009 Q1 Q2 Q3 Q4	2010 Q1 Q2 Q3 Q4	2011 Q1 Q2 Q3 Q4	2012 Q1 Q2 Q3 Q4	2013 Q1 Q2 Q3 Q4	2014 Q1 Q2 Q3 Q4	Q1
LSD-42	GERMANTOWN	NORFOLK SAN DIEGO	7/16	2/3 (12/21					
LSD-43		NORFOLK NORFOLK SAN DIEGO		3/11	4/12	2/7				ļ
LSD-48		NORFOLK SAN DIEGO				3/9	11/16			ļ
LSD-51	OAK HILL HARPERS FERRY	NORFOLK SAN DIEGO					1/11 C	9/19		ļ
	TORTUGA CARTER HALL	SAN DIEGO NORFOLK					10/17	7/3	3/12	
LSD-52	PEARL HARBOR	SAN DIEGO						10/16	6/25	5
										ļ
				lomeport during M			Updated Oc Fiscal Year	: 09 (FY) Shown		
					= Norfolk = San Diego			Notional 10 - 16 Wee ndent) at beginning (
			<u> </u>	1						

- Return ships to capable Fleet Asset status; able to meet amphibious mission requirements through 2038
- > Objective is to
 - ☐ Improve declining material condition and readiness.
 - ☐ Replace obsolete equipment and
 - Reduce total ownership costs through technology insertion
- ➤ 1 of 12 LSD Mid-Life (GUNSTON HALL (Norfolk) completed May 2009)
- GERMANTOWN (San Diego) completes in DEC 2009 and WHIDBEY ISLAND (Norfolk) completes in Jan 2010



LHD MID LIFE & JSF INTEGRATION





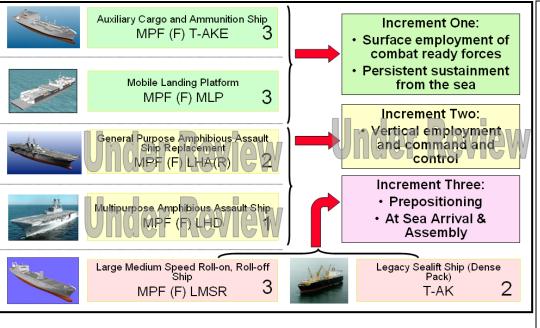


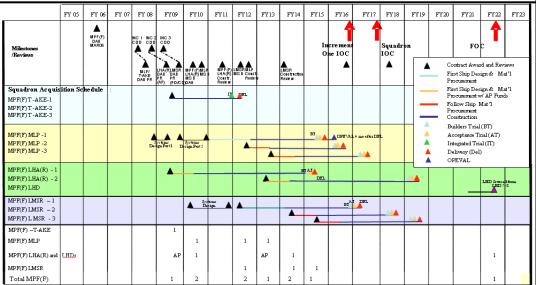
- Essential modernization and mission improvements to reach 40 yr service life
- Nine identified ship changes required for JSF on LHDs funded with fielding plans in place
- Six cornerstone alterations nine separate
 SCDs identified
- Enabler ship alterations
 - MV 22 service and shop mods (hangar and stowage)
 - ☐ Fuel Oil Compensation (stability)
- > JSF Integration
 - ☐ JSF External Environment mitigation pending technical analysis



Maritime Prepositioning Force Future (MPF (F))







- The MPF(F) Program
 - □ Consists of a family of ships that significantly enhances the current Maritime Prepositioning Force (MPF) program
 - □ Key enabler of seabasing, providing "combat ready" forces from over the horizon.
 - ☐ 3 Increment Acquisition Strategy
- Program under significant scrutiny in QDR 12

MPF (F) requirements remain valid





CAPT Ed Barfield
LtCol Mike Chambers
CDR Dan Bryan
LtCol Steve Ware
Mr. Marty Bodrog
LCDR Greg Baker

Branch Head
Deputy Branch Head
In-Service Amphib Combatants
MPF Requirments
Future Amphib Requirements
Future Amphib Requirements

QUESTIONS?



Naval Amphibious Baseline









Removal of Obsolete Equipment





Space Utilization and Workflow Engineering

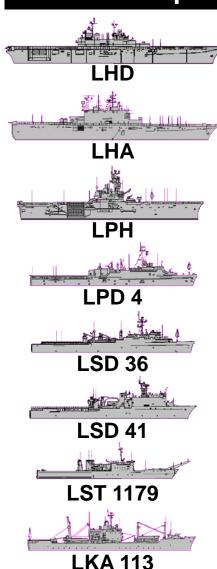
- Naval Amphibious Baseline (NAB) is a single SCD developed by the Service HQs, Fleet, USMC Operating Forces, and in conjunction with the SYSCOM
 - Standardizes MEU and PHIBRON command and control spaces across LHD 1 class
 - ☐ Removes obsolete equipment
 - ☐ Installs modern equipment
 - ☐ Considers work flow and human factors engineering
- Significant cost avoidance
- DRAFT NAB Charter prepared for staffing
- N85 and PPO (Operations) are proposed to co – chair NAB Boards for future changes



Amphibious Combatant Fleet Transformation



1990 62 Ships



2009 31 Ships

Requirement for 38 ships, risk accepted at fiscally constrained 33 ship force structure



LHA / LHD





LPD 17



2021 33 Ships



LHD/LHA6



LPD 17



LSD 41 / 49



Design Improvements



SMART TECHNOLOGY

- Ship's Wide Area Network
- Engineering Control System
- Integrated Bridge System
- Wireless Communications
- Waste Stream Management
- Fire/Smoke Sensing System
- Integrated Condition Assessment System (ICAS)

PLUS

- Fiber Optic Cable Plant
- Radar Cross Section Reduction
- Integrated Product Data Environment
- Advanced Boat Handling
- Medical Complex
- Mixed Gender design for max flexibility

REDUCED TOC/MAINTENANCE

- Optimized Manning
- Phased Maintenance Concept
- Extended Dry Dock Cycle
- AEMS Mast
- EFV Gun (Mk 46)
- Eliminated internal stowage of MOGAS
- 25% Maintenance Reduction in PM/CM Maintenance Reduction Initiatives
 - High Solids Coatings in tanks and Well Deck Overhead
 - Synthetic Well Deck Planking
 - Corrosion Control Changes
 - Latest WTD Changes
 - Twin Screw Reefer Compressors
 - SCBA vs. OBAs
 - Self Cleaning Lube Oil/Sea Water Strainers

QUALITY OF LIFE

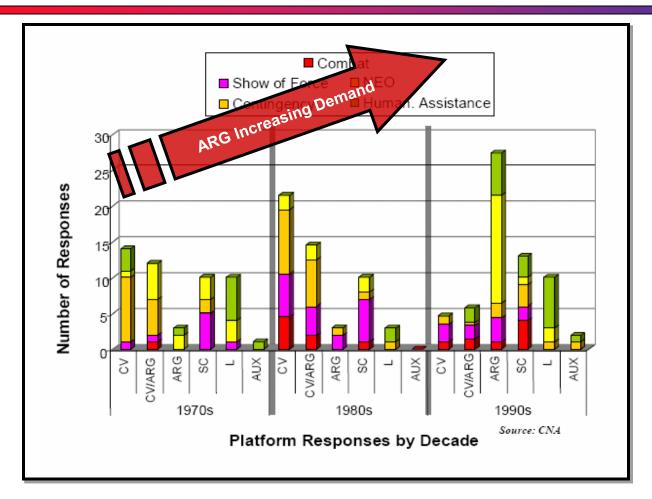
- AC Plant Capacity
- Modular Berthing
- Sit Up Berths
 - Crew and Troop
- Physical Fitness Centers
- Ship-wide Access to SWAN drops
- Training Department
 - 1 Officer, 4 Enlisted
- Training Spaces
 - Electronic Classroom
 - Learning Resource Center (50 Laptops for checkout)
 - Interactive Coursewear
 - Marine Training Spaces

Enhanced Operations - Reduced Workload - Improved QOL

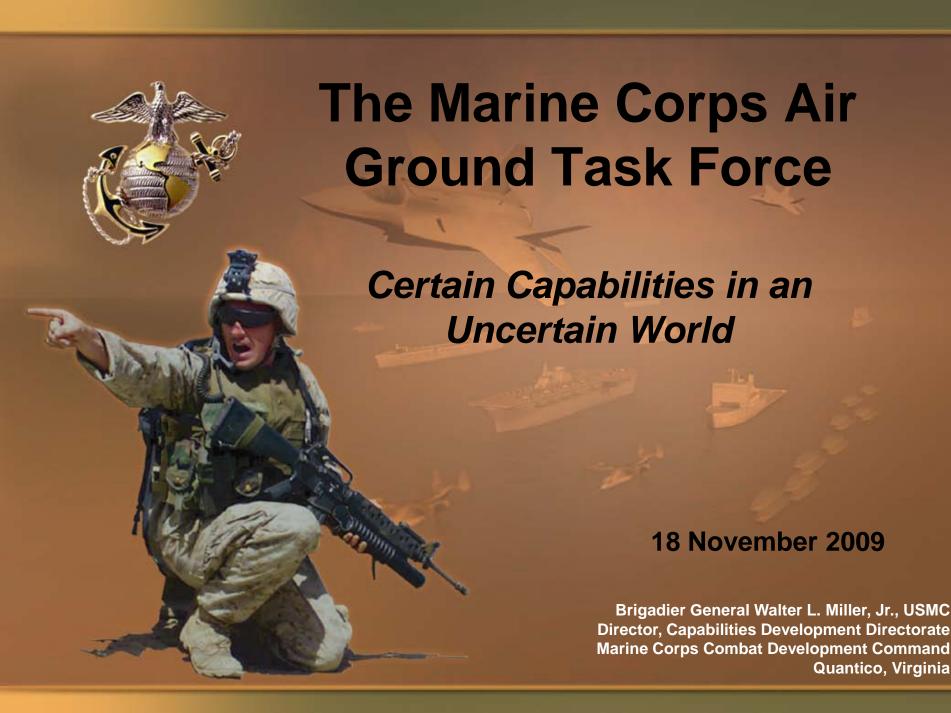


Demand Signal





30 yrs of responsive and successful employment across the operational spectrum has yielded demand in excess of supply



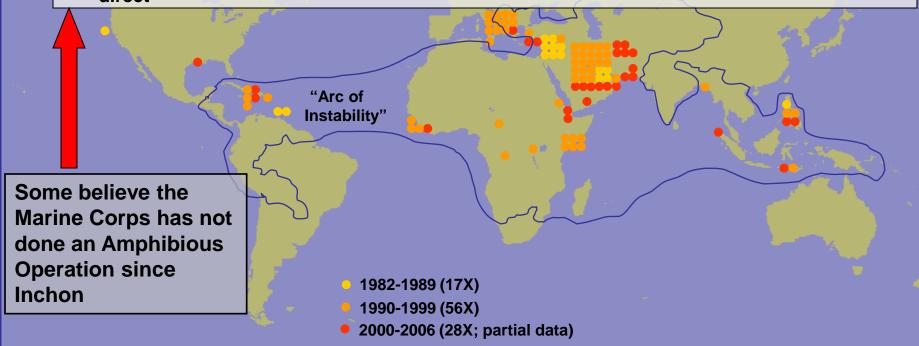


Recent Applications of U.S. Amphibious Capability



101 in the past 25 years, covering the range of activities described in the national strategy.

- 88 conformed to the doctrinal types of amphibious operations:
 - 6 Amphibious Assaults
 - 4 Amphibious Withdrawals
 - 3 Amphibious Demonstrations
 - 2 Amphibious Raids
 - 73 "Other Amphibious Operations" such as NEO (12) or HA/DR (26)
- 13 classified as "such other duties as the President or the Secretary of Defense may direct"





CMC Guidance





"Win the Fight You're In..."

SecDef Gates

- Achieve victory in the Long War.
- Right-size our Corps to achieve a 1:2 deployment-to-dwell ratio.
 - Provide our Nation a naval force that is fully prepared for employment as a MAGTF across the spectrum of conflict.

Reset and Modernize to "be the most ready when the Nation is least ready."

- Improve the quality of life for our Marines and our families.
- Rededicate ourselves to our Core Values and warrior ethos.
- Posture the Marine Corps for the future.

Getting Back to our Naval Roots!



Key Points



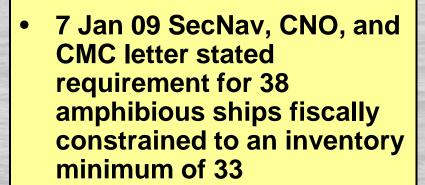


- Warfighting. Attain a minimum <u>38 ships</u> to support forward presence and generate <u>34 Ao</u> for 2.0 MEB AE
- Stay the course with LPD-17 production. Designate LPD-17 hull form for LSD replacement.
- Return to Big Deck well deck in LHA-8
 - FY16 ship vs FY17 ship
 - Restore R&D funding now
- Achieve credible seabasing capabilities by enhancing legacy MPS squadrons
 - T-AKEs, LMSRs, MLP Lite, plus technology insertion
 - Restore R&D funding now
- NSFS. Carefully execute and monitor Analysis of Alternatives and assess all hull forms to meet NSFS requirements.



Amphibious Assault Ship Requirements





 33 inventory level accepts risk in MEB support elements



THE SECRETARY OF THE NAVY WASHINGTON DC 20350-1000

January 7, 2009

The Honorable John Murtha Chairman, Committee on Appropriations House of Representatives Washington, DC 20515-6015

Dear Mr. Chairman:

In response to the FY 2009 House Armed Services Committee Report 110-652 regarding "Naval Amphibious Force Structure," the enclosed report addresses the committee's concerns that the seabase should not be composed of non-combatant vessels such as the planned Maritime Prepositioning Force (MPF) aviation ship (MPF LHA) and the MPF landing platform ship (MPF MLP). As directed by the Congressional committees, the report provides details regarding the size and composition of the Naval Amphibious Force necessary without MPF LHA and MPF MLP vessels, to conduct operations from a seabase, with a force comprising two Marine Expeditionary Brigades (MEBs).

The Chief of Naval Operations and Commandant of the Marine Corps have determined that the force structure requirement to support a 2.0 MEB lift is 38 total amphibious assault ships. Understanding this requirement, and in light of the fiscal constraints with which the Navy is faced, the Department of the Navy will sustain a minimum of 33 total amphibious ships in the assault echelon. This 33 ship force accepts risk in the arrival of combat support and combat service support elements of the MEB, but has been adjudged to be adequate in meeting the needs of the naval service within today's fiscal limitations.

The Department of the Navy recognizes the necessity to revisit the decisions reflected in the current shipbuilding plan as world events unfold to achieve the correct balance between expeditionary and prepositioning ships for meeting overall lift requirements.

A similar letter has been sent to Chairmen Inouye, Levin, and Skelton. If we can be of further assistance, please let us know.

G. Roughead Admiral, U.S. Navy Chief of Naval Operations lames T. Conway General, U.S. Marine Corps Commandant of the Marine Corps Donald C. Winter Secretary of the Navy

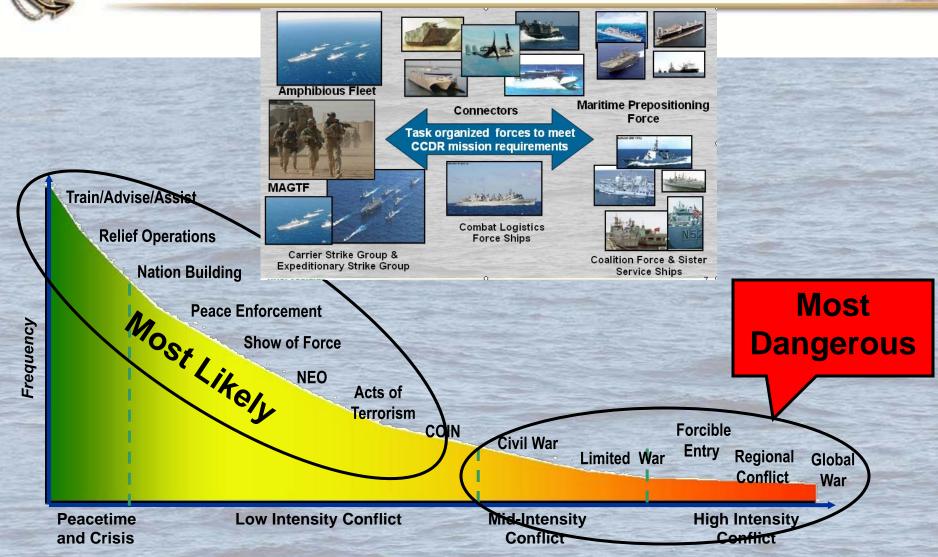
Enclosure: 1. Report to Congress on Naval Amphibious Force Structure

Copy: The Honorable Bill Young Ranking Member



Wide Range of Employment Options











Backups



Armor/Protection

Significant Impact on Vehicle Height & Ship
Stowage Location







Depending on which variant of armored gun mount is added (MCTAGS, OGPK, etc.), there is a height increase between 20 – 30 inches per vehicle



Mobile Loads



Extended Bed MTVRs









Short Bed MTVRs



Aviation









Aviation













All this <u>and</u> four aircraft

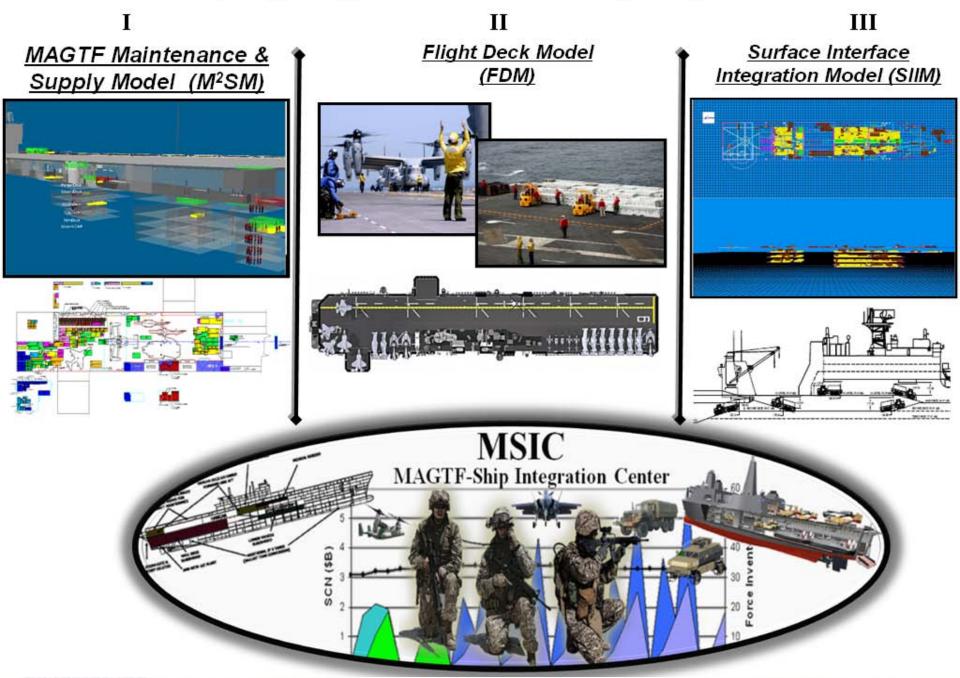








Integrating M&S for MAGTF-Ship Integration





N857 NAVY EXPEDITIONARY COMBAT BRANCH

Captain Barry Coceano Branch Head

LCDR Nakia Cooper Requirements Officer



Responsibilities



➤ Requirements and Action Office for Expeditionary Warfare supporting:

- ☐ All Navy Expeditionary Combat Command (NECC) forces
- Explosive Ordnance Disposal (EOD)
- □ Counter Radio-Controlled Improvised Explosive Device Electronic Warfare (CREW)
- Non-Lethal Weapons (NLW)

Recognition of Navy contribution to Irregular Warfare

- ☐ "A Balanced Strategy" by SECDEF Gates, Foreign Affairs (Feb 09)
- ☐ Office of the Secretary of Defense 2010 Defense Budget submission
- ☐ 2009 Navy Strategic Plan (NSP)
- ☐ 2008 Center for Naval Analysis C-IED Study

Force Agility to Achieve Global Engagement



Where does NECC need your help?



> Sensor Technology

- ☐ Unmanned Systems (UAV/USV/UUV)
 - More capability in a smaller package in more varied operational environments
 - User friendly design to capture the skills of technology generation
 - Inter-operable; enhancing common operating picture and knowledge
 - Energy efficiency

Standoff Detection

- Persistent ISR applications
- Fixed-site, Force Protection, Proliferation Security Initiative, EOD
- Counter IED and Chemical, Nuclear, Biological
- **Enhanced Situational Awareness**



Integrated Armor and Lightweight Personal Protection

- Layered and adaptive protection across spectrum to defeat multiple threats without significant increase to personnel and platform footprint
- ☐ Ground vehicles, green water-borne platforms, work sites
- ☐ Plug and play, able to shed armor when not needed

> Adaptive, Deployable Networks

- Incorporate wireless technology for the battlefield
- □ Optimize logistic footprint
- Interoperability with the Intra-Agency, local governments, NGO's



Enhanced Cultural Awareness and Language Translation

- ☐ CBTs and field-employable multi-language translation tool
- Training enablers to facilitate Security Force Assistance in multiple operating areas



Where does EOD need your help?



Unmanned Systems

- □ UUV/UAV/Ground Robotics communications enhancement
- Underwater vehicle sensor and neutralization technology
- □ Energy Efficiency
- □ Ground Robotics advancements
 - Reduce time-on-target
 - Light weight systems for agile, dismounted ops without capability loss
 - Enhance manipulation capability
 - Extend operation life with advancements in power generation/supply

> Personnel Protection

- □ Ultra light and agile body armor
- Next generation bomb suit technology

> Standoff Detection and Disruption

- Determine the threat before going into harms way
- □ Enhance survivability
- □ Defeat the Network*
- □ Spectrum of Effects: Non-kinetic, low-order, high-order neutralization



- □ Radiographic systems
- □ Post Blast investigation
- Wireless transmission/reception*







Where does CREW need your help?



- > Antennas and Amplifiers
 - □ Environmental efficiency
 - □ Size and weight
 - Dismounted applications
 - Future combat vehicle families
 - Fixed site applications
 - □ Energy efficiency
- > Receivers/Processing/Modulators/Integration
 - ☐ Open architecture to enable continuous system enhancement
- Common Timing And Electromagnetic Compatibility
 - □ Interoperability across DoD Electronic Warfare systems
 - **☐** Develop systems permitting span of C5ISR capabilities
- Additional Technology, Information, Recommendations
- http://www.onr.navy.mil/02/BAA https://bids.acqcenter.com/jieddo/Portal.nsf/Start?ReadForm

CREW is transitioning to N2/N6



Where does Navy NLW need your help?



- > Stand off vessel stopping
- Stand off vehicle stopping



- Reducing the size and weight and cost of directed energy systems
- Integration of directed energy systems into shipboard platforms as part of their self defense systems
- > Determining contact intent







Points of Contact



NECC capability development:

MESF	LCDR Nakia Cooper	nakia.cooper@navy.mil
ELSG/Sub-surface Defense	CDR John Rivers	john.rivers@navy.mil
MCAS/ECRC/ETC/NEIC	Mike Polidoro	michael.polidoro@navy.mil
C5I	Matthew O'Connor *	matthew.oconnor@navy.mil
Afloat	Steve Gorin *	steve.gorin@navy.mil
Ground	Harry Guthmuller *	harry.guthmuller@navy.mil

JCREW/JSEOD capability development:

JEOD/JCREW	LCDR Gareth Healy	gareth.healy@navy.mil
JEOD	Ed Ebinger	edwin.ebinger.ctr@navy.mil
JCREW	John Stansbury	john.stansbury@navy.mil

Non-lethal Weapons capability development:

JNLW/Navy NLW Corey Noel	corey.noel@navy.mil
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Meeting Acquisition Challenges Confronting Expeditionary Warfare

Mr. Brian R. Detter

Deputy Assistant Secretary of the Navy for Expeditionary Warfare

19 Nov 2009





SECNAV Priorities

Acquisition Reform
Unmanned Systems
Greening the Department





SECNAV Greening the Department

Evaluate energy use in contract awards
Deploy Green Strike Group by 2016
Cut petroleum use 50% by 2015
Produce 50% of shore power by 2020
50% alternative energy for ships, tanks, vehicles, aircraft by 2020





ASN/RDA Priorities

Get requirements right
Promote industrial base
Make every dollar count
Strengthen acquisition workforce
Enhance program performance





DASN ExW Priorities

SECNAV Priorities
ASN/RDA Priorities
Expeditionary Warfare programs
Others





Takeaways

Energy
Unmanned systems
Other challenges





Feedback?

Brian R. Detter DASN, ExW 703-614-4794



NDIA Expeditionary Warfare Conference November 18, 2009

















Fairbanks Morse and the U.S. Navy (a brief history)

Navy development of submarine diesels in the 1920's & '30's

Responded to need for a U.S. diesel engine manufacturer

Fairbanks Morse patents the Opposed Piston engine - 1936

- Ideal for submarine applications
- Navy's first procurements in 1937 and continued through the '50's
- Upgrade of engine continues today

Fairbanks Morse upgrades large marine engine technology

- Began manufacturing the Colt-Pielstick marine diesel engine in the '70's
- First USN large marine diesel LSD41 class in 1980
- Began manufacturing the FM/MAN engines in 1995
- Product upgrades continue today

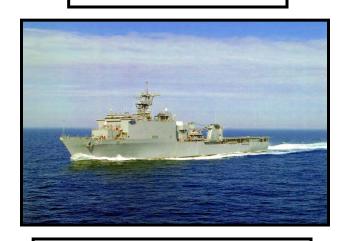


USN Programs 1970's - Today

LSD-41 & LPD-17

LCS-1 & 3

SSBN-726, SSN-688 & SSN-21



T-AO-187, T-AKR-300 & T-AKE-1



CVN21 Program





LHD-1-7, LHD-8, LHA-6





FME Investment for Navy Programs

Nearly \$30M invested in capital improvements since 2002













Manufacturing, training facilities, engineering and ILS staff to support LPD-17, T-AKE 1, LHD-8/LHA(R), LCS-1, and CVN 21 Programs



Fairbanks Morse Acquisition Support

FME meets/exceeds specifications (no exceptions/waivers)

- Only domestic engine manufacturer in the size/power range required
- Product and systems engineering tailored to the end application
- On-site qualification testing
- Strong aftermarket and provisioning support







Fairbanks Morse In-Service Support

Aftermarket parts & service organization

- Only U.S. engine manufacturer with factory-direct service organization
- Repair technicians and engineers available 24/7 world-wide
- On-site technical support and life-cycle engineering staff

Navy Diesel Engine Technical Support contract in place

- Five-year contract awarded in 2007
- Supports acquisition programs
- R&D support for alternative fuels and energy efficiency improvements
- Similar efforts in place for the U.S. Coast Guard

FME partnership with NGSB Planning Yard for LPD-17

- Sustainment utilizing "performance based logistics" approach
- Focused on maintenance and provisioning
- Multi-phase development plan favorably concluded in July
- Supports ships being delivered w/o provisioning & maintenance plans



Preparing for tomorrow's USN Programs



LHA(R) = LHA-6 Class



LCS (LMCO Design)



CVN 78 Class

For small businesses:

- It is critical that we have a clear vision of future programs
- Important to establish long-term requirements
- Multi-year programs are required to justify high investments
- Supplier cost reductions are based on volumes
- Must retain our highly-trained workforce

MPFF

T-AOE(X)

LCC(X)

L(X)

Others



Impact of Changes & Uncertainty

Navy shipbuilding plans have not been reliable or consistent

- High cost of meeting Navy requirements difficult to absorb
- Production volume unpredictable
- Difficult to justify fixed investments
- Without long-term contracts, supplier prices remain high

Aftermarket is not predictable – good area for joint improvements

- Inventory to support new-construction deliveries not established
 - No supply system inventory orders before ships are delivered
 - No demand history or forecast to justify FME inventory investment
- Working with prime contractors on sustainment efforts
 - Strong potential to improve logistic support issues

Navy business decline prompts change in strategy

- Focus on re-emergence of the commercial nuclear power industry
 - FME is the only remaining NQA-1 qualified manufacturer of EDG sets





Fairbanks Morse Engine is the original U.S. manufacturer and today's premier provider of customized medium-speed engine systems, parts, and direct service solutions.

Toward a Modern Seabased Expeditionary Capability

Enhanced Company Operations

&

Enhanced MAGTF Operations

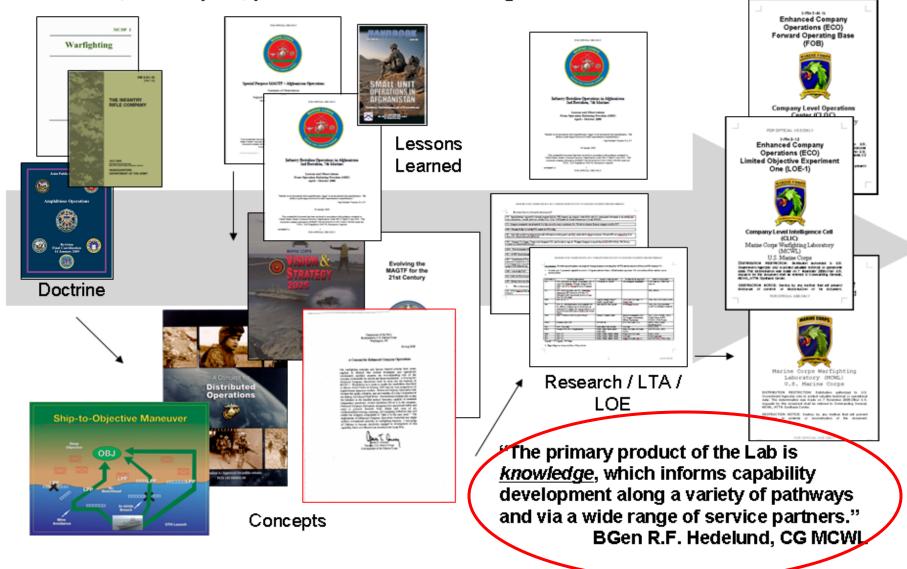
Experimentation and Capability Development

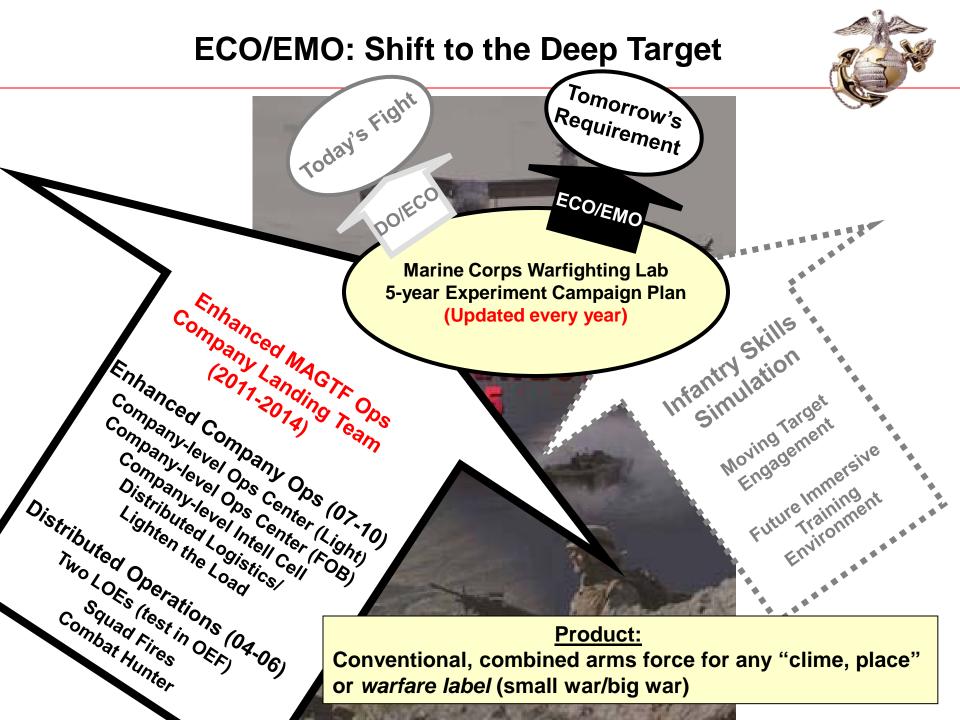
NDIA Expeditionary Warfare Conference
Panama City, FL

Vince Goulding
Dir, Experiment Division
Marine Corps Warfighting Lab
vincent.goulding@usmc.mil

Marine Corps Warfighting Laboratory

MCWL Mission: "Conduct concept-based experimentation to develop and evaluate tactics, techniques, procedures and technologies...."





The Challenge: Capability Must Reflect Reality MANSFIELD OOKER Corps V Phib Corps Landing Force 15 sq mi 3 USMC divisions 68,000 Marines/sailors 22,000 Japanese California 1 battalion 17,508 sq mi D.H. Hill 15 sq mi 8 corps/113,000 "With repeated OIF/OEF deployments, amphibious core competencies in the operating forces have eroded to the point where it was important to use a O?F graduated approach toward building skills to live and operate aboard and from amphibious ships." - Marine Corps Center for Lessons Learned MEU Operations Afloat 19 Oct 2009

Setting the Stage: ECO 2007-2009

- LOE 1: Company-level Intell Cell (CLIC) ('07)
 - Standardize "train, organize, equip"
- LOE 2: Company-level Ops Center (CLOC) ('08)
 - Establish a baseline using Forward Operating Base

LOE 3.3: Sustaining the Distributed Force (Jun '09)

- Unmanned air/ground vehicles
- Resupply and "mule" function
- Lighten the Load implications
- Limited CASEVAC
- Mountain Warfare Training Center

LOE 3.1: Company-level Ops Center (light) (Jul '09)

- Build on CLOC
- Expeditionary (dismounted)
- Prototypical communications suite (CAPSET V)
- Marine Corps Mountain Warfare Training Center

Distributed Artillery (Aug '09)

- M777 artillery battery (3X2)
- Develop Tables of Organization/Equipment for ECO LOE 4

ECO Fires (Oct '09 & Jan '10)

- MSTP/C2TECOE
- Company-level fire support coordination

LOE 3.2: CLOC (light) part II (Dec '09)

- Refine prototypical comm suite IOT inform CAPSET V
- Inclusion in ECO LOE 4
- Demand reduction (water/power)





Transitioning to EMO/CoLT

ECO LOE 4 (2010):

- Culminate 6 years of live force experimentation
 - Conduct first Marine Corps STOM experiment
 - Provide a starting point for an EMO program
- Identify capability gaps at all levels especially in the areas of C2/ISR, fires, logistics
- Assess the impact of an enhanced company/company landing team (CoLT) on immediate HHQ, MAGTF/Navy
- Employ and assess experimental Infantry Company T/O
- Test a prototype C2 suite (CAPSET V) in the context of STOM and ECO
- Evaluate proposed Company C2 TTP's in the area of fires, logistics, operations and intelligence
- Evaluate the contribution and cost of organic Unmanned Ground Vehicles (UGV)
- Evaluate the utility of a logistic support element within the Company
- Evaluate the contribution and cost of enhanced attached/organic surface indirect fire support and enhanced infantry weapons capable of providing fire support
- Examine the fire support coordination function/capability within the company headquarters







EMO Campaign Plan

- 2011: EMO LOE 1 C2ISR/Fires (Live Force)
 - Develop/assess fires related capabilities that enhance the ability of the MAGTF to support ECO
 - Identify/assess C2 & ISR related capabilities that enhance these functions and enable the MAGTF to fully exploit ECO
- 2012: EMO LOE 2 Logistics (Live & Constructive)
 - MARFORPAC (RIMPAC?)
 - Identify/address logistics capability gaps and develop logistics related capabilities that enable the MAGTF to support ECO
- 2013: EMO LOE 3 MAGTF (Constructive)
 - Assess the combined impact of the C2ISR, Fires, and Log related enhancements developed and tested in previous projects
- 2014: EMO 4 MAGTF (Live & Constructive)
 - Culminating event for EMO
 - Provide a live force venue that allows MCCDC to assess the combined impact of the C2ISR, Fires, and Logistics-related enhancements developed and tested in previous LOEs.



Things to Consider



- History (doctrine) may or may not be a guide to the future
 - Joint Publication 3-02 was recently signed, but is intellectually dated
- Navy/Marine Corps not as far along as we think (19 Oct MCCLL: 13th MEU)
- Non-traditional approaches deserve a look
- Success in "complex joint operating environments" requires tactical interoperability...
 - Can a Marine rifle company "talk" to its Army counterpart?
 - to Navy/Marine/Joint/coalition SOF?
 - the seabase?
- -Advance force ops needs a serious re-think
 - STOM is based on intell/operational prep of the environment (IPE/OPE)*
 - To include coalition/joint, NGO, PVO, host nation etc.
 - Is there a unitary advance force? If so, who does it report to/work for?
- Realistic stand-off distances and connectors of different speeds must be exercised
- Weight/Cube: Can we get the GCE to the scene?
 - Can we get it ashore?
 - Can higher headquarters support/sustain much more capable subordinate units?
 - How do we reduce demand?
- Non-traditional tactical organizations and command relationships must be considered

9

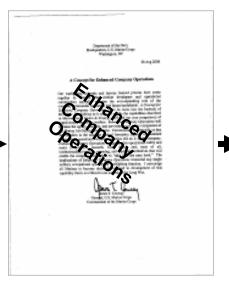
Why we come to work

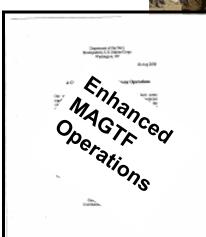


- To develop knowledge....
- DO→ECO→EMO/CoLT represent a logical progression
- Address operational imperatives and future requirements
- Enable achievement of Vision & Strategy 2025
- Seriously look at the future force across Doctrine, Organization, Training etc.

Objective: Enhance the Marine Air-Ground Task Force starting where the rubber meets the road







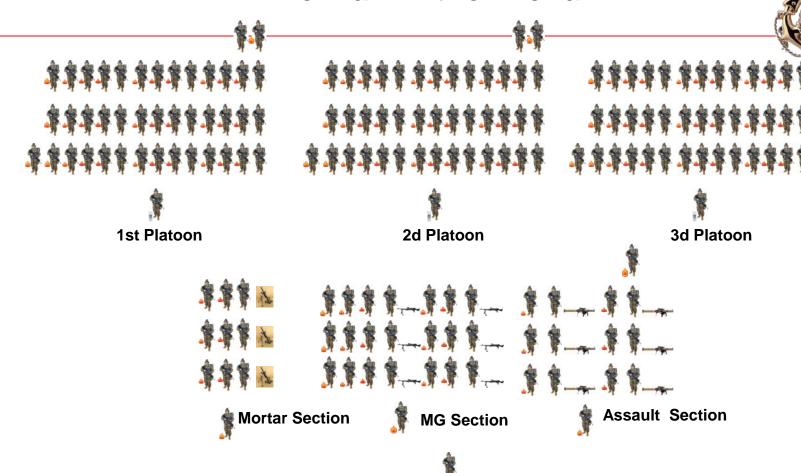
Hard issues:

- OTM/OTH comms
- Fires
- Resupply
- Casualty handling/evac
- Reduced demand
- Lightening the Load
- Tables of Organization



Semper fidelis

The Man in the Arena



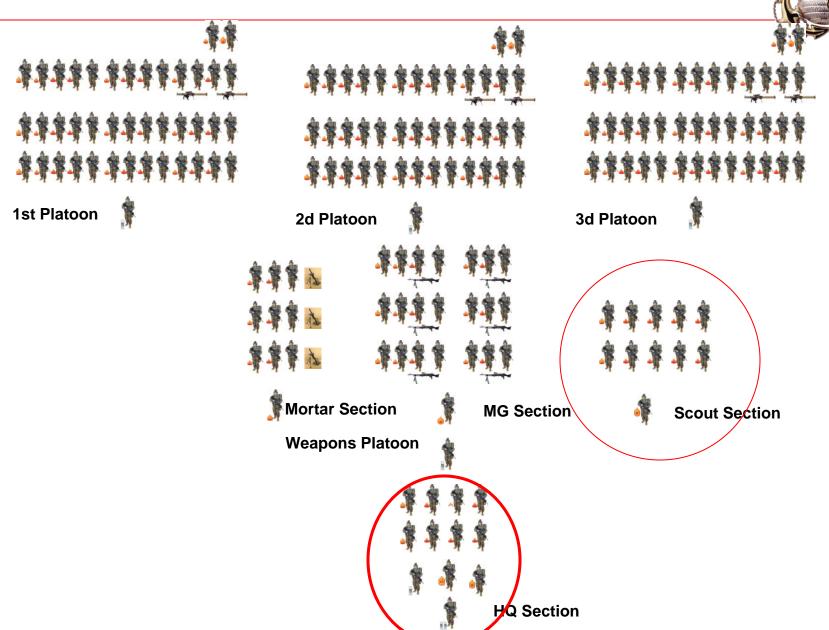
Weapons Platoon

MOS AND RANK SPREAD T/O 1013G

MOS	E-1 PVT	E-2 PFC	E-3 LCPL	E-4 CPL	E-5 SGT	E-6 SSGT	E-7 GYSGT	E-8 1STSGT	0-1 2NDLT	0.2 ISILI	O-3 CAPT	TOTALS
0311	31		54	28	12							125
0331	6		6	6	3							21
0341	3		3	3								9
0351	6		3	3	1							13
0369						5	2					7
8999								1				1
TOTAL EM	46		66	40	16	5	2	1				176
0302										5	1	6
TOTAL OFF										5	1	6
Summary	46		66	40	16	5	2	1		5	1	182

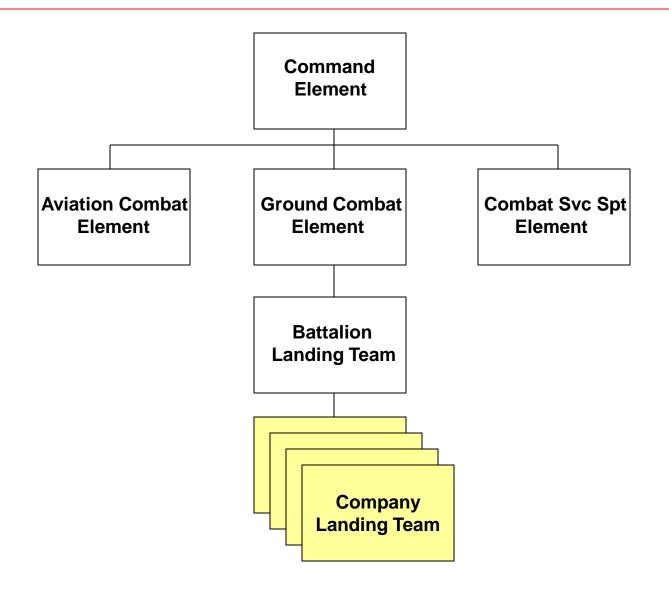


Optimized for the Future Fight

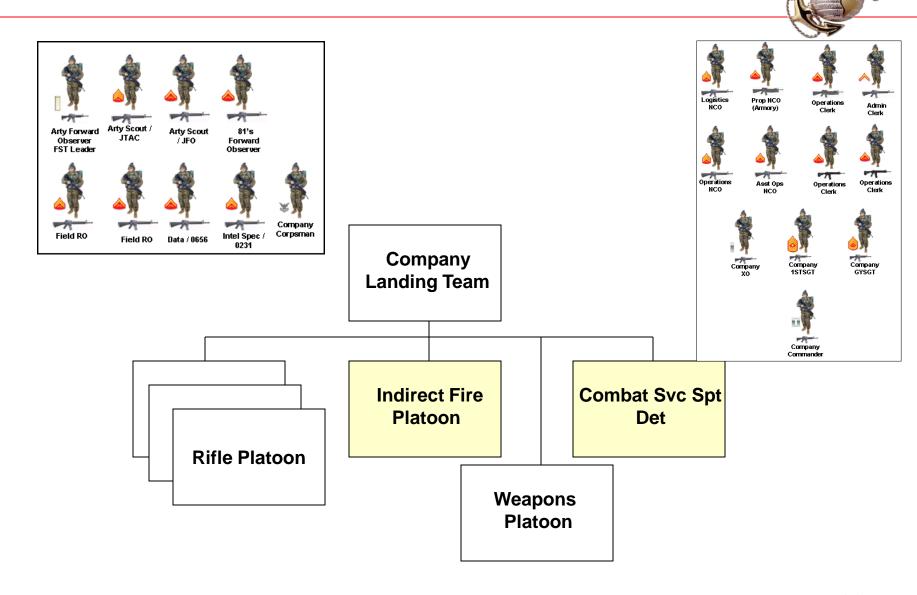


A Simple Variation on Theme





Train the Way We Fight



LOE 4 Technologies



Distributed Tactical Communications System (DTCS):

Expand the range of the tactical DTCS radio from 100 miles to 250 plus miles, in order to enable the Warfighter to execute STOM. Ship installation of DTCS occurring on LHD 6 to provide OTH voice comms from LFOC to CLOC



Trellis-Ware Communications – Mobile Mesh networks (MANET) technologies, compression algorithm technologies, implementation of Position Locating Information throughout the network, and development of a network management system to facilitate smooth network transitions

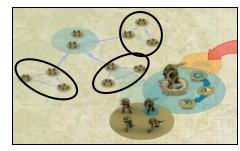


Mobile CLOC C4 enabler that integrates current MCWL initiatives (DTCS and TW) with Mobile Modular Command and Control (M2C2) or Warfighter Information Network Tactical (WIN-T) to create On the Move (OTM) / Beyond Line of Sight (BLOS) tactical network for CLOC operations.

Panasonic CFU-1:

Toughbook employed at Platoon and Co. level. Provides Operational and Planning tools through the inclusion of Command Post of the Future (CPOF) and Tactical Ground Reporting System (TIGR). Also capable of operating Marine Link (Co. level and above)











LOE 4 Technologies



GCE

Combat Robotic Systems (CRS):

Organic, remotely operated weapons system capable of operation in battlefield conditions.



MAARS

UAS

MCWL UAS Research Surrogate (TIER II UAS):

Employ XMQ-19A as a test platform to investigate emerging UAS technologies; develop and refine experimental UAS TTPs, and Provide MAGTF level ISR enable for EMO experimentation.





CSS

Ground Unmanned Support System (GUSS):

Off-road unmanned system, either remote or on board operation with 500lbs payload capacity, and provision of Supply support to Squad and Platoon. Support Lighten the

Load initiative and alternate water and power.





















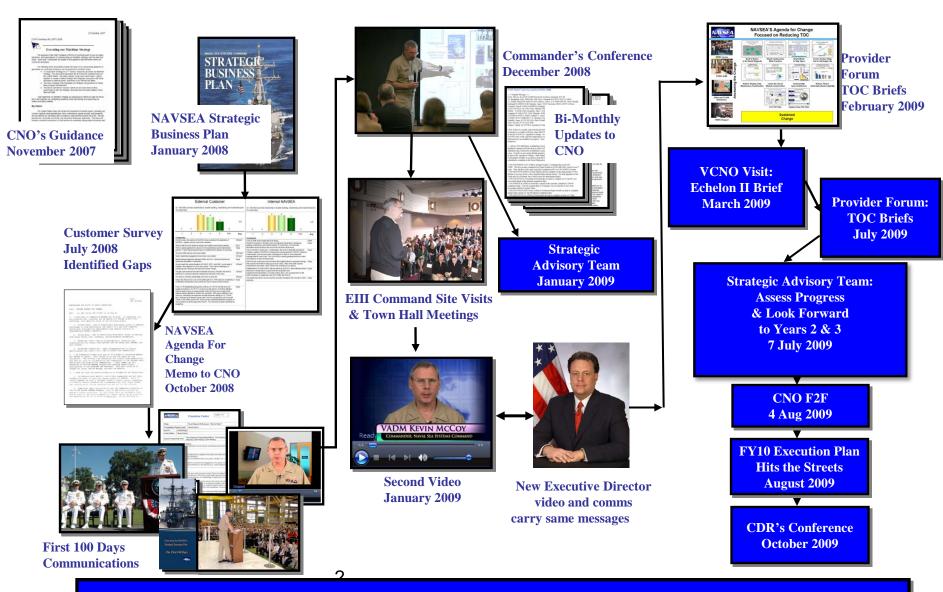




18 November 2009



Agenda for Change Journey





NAVSEA from 50,000 Feet

- NAVSEA is comprised of more than 58,000 civilian and military personnel in 38 activities located across the United States and Asia. Together, we build, buy and maintain ships, submarines and combat systems for the U.S. Navy.
- Accounting for nearly one-fourth of the Navy's budget,
 NAVSEA manages more than 150 acquisition programs.













Expeditionary Platforms

LPD 17 Class

- LPD 17-21 delivered
- LPD 22-25 under contract

USS Makin Island (LHD 8)

Energy-efficient Hybrid propulsio

LCS

- Fast, Agile, Optimized to assure Joint force access into contested littoral regions
- Operate with focused-mission packages
- Inherent capabilities to support homeland defense
- Maritime Security Operations/Special Op Forces

USS America (LHA 6)

- Will use Makin Island propulsion plant
- First ship in LHA replacement program











NAVSEA Warfare Centers Providing Joint Expeditionary Solutions





NAVSEA Support to NECC

- Small Craft, Riverine, MESF, and EOD - (PEO Ships/PMS 325)

Weapons, small arms and crew served - (PEO LMW/PMS 340)

- EOD Mission Equipment (PEO LMW/PMS 408)

- JCREW (PEO LMW/PMS 408)

- Specific C4ISR & TOA Items (PEO LMW/PMS 480)



Small Craft & Boats (PMS 325G)





Riverine Command Boat (RCB), 49 Foot

Provide Riverine Group
Commanders with mobile liaison,
communications and
command/control capabilities



Riverine Patrol Boat (RPB), 38 Foot

Conduct inland waterway patrol and interdiction to preserve rivers for friendly use as lines of communication and to deny the enemy their use



Riverine Assault Boat (RAB), 33 Foot

Deny rivers/waterways to waterborne & shore hostile forces by barrier& interdiction operations. With ground/air forces locate and destroy riparian area hostile forces

Acquisition and life cycle support of small craft



EOD Rigid Inflatable Boats, 7-8m

Explosive Ordnance Disposal dive operations to locate, render safe and recover (or dispose) ordnance.



MESF Force Protection Small, 25 Foot

Provide Harbor Approach Defense and Port Security Harbor Defense patrol and interdiction and vessel escort capabilities



MESF Force Protection Large, 34 Foot

Provide Harbor Approach Defense and Port Security Harbor Defense patrol and interdiction and vessel escort capabilities



Naval Special Warfare (PMS340)



Small Arms: Responsible for the Acquisition, Registration, Tracking, Life Cycle Maintenance, Disposition and Modernization of all Navy Small Arms.



Riverine Outfitting: Procurement and delivery of Small Arms and Visual Augmentation Systems (VAS) Equipment.





Premeditated Personnel
Parachuting (P3):
Provides Safety Review,
Test and Evaluation, and
Configuration Control of
P3 Equipment Approved
for Navy Use (ANU).



Explosive Ordnance Disposal / Counter Radio-Controlled IED Electronic Warfare (PMS 408)

- PMS-408 provides acquisition life cycle management of:
 - Ground-based Joint CREW systems and CREW technology (US and International)
 - Joint Service EOD Programs
 - Underwater EOD Programs
- Joint CREW Mission challenged by:
 - Global concerns outside of present theaters of operation
 - > Rapidly evolving threat
 - Integration of evolving hardware and software innovations
 - > CREW system impact on the electronic spectrum
- EOD Mission requires specialized systems and equipment for:
 - > Exploration and Reconnaissance MCM
 - > Low Visible Operations
 - Low Signature (Magnetic and Acoustic)
 - > Operation in Harsh Environments
 - > Small, Mobile Deployed EOD Forces





Anti-Terrorism Afloat (PMS480)

Mission: Develop, acquire and maintain anti-terrorism (AT) systems for ships and expeditionary forces for detection, deterrence, and defense against acts of terrorism and other asymmetric threats.



Expeditionary AT

- Mobile Expeditionary Security Forces (MSF) C4ISR
- Riverine C4ISR
- Table of Allowance (TOA) for MESF, MDSU, MCAG, ETC and ECRC
- Swimmer Defense

Handheld Night Vision Devices







Non-Lethal Weapons

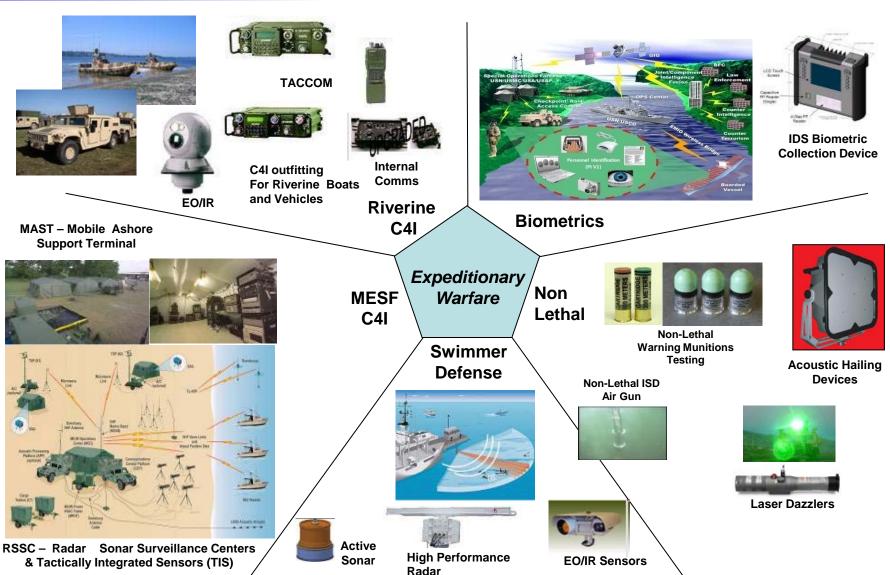




- Enhanced Maritime
 Interdiction Operations
 (EMIO)
- Biometrics Identity
 Dominance System (IDS)



PMS 480 Expeditionary Support















Questions

The 2010 QDR and the U.S. Coast Guard





NDIA 14th EXPEDITIONARY WARFARE CONFERENCE

November 17, 2009

CAPT Mike Megan

Coast Guard rep to the 2010 QDR

UNCLASSIFIED



Outline



□ 2010 QDR

- Scope
- Defining and Guiding Principles
- Areas of Emphasis
- Directing Legislation

□ U.S. Coast Guard

- Background
- Goals for the 2010 QDR

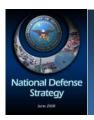


Scope



☐ The QDR will:

- ✓ Address key emerging challenges;
- ✓ Bring focus to under-emphasized missions;
- ✓ Align force structure with strategic realities; and
- ✓ Launch new initiatives of importance to the President and the Secretary of Defense.



The 2010 QDR will use the 2008 National Defense Strategy as a strategic point of departure.



Defining Principle



"The defining principle of the Pentagon's new National Defense Strategy is *balance*.

The United States cannot expect to eliminate national security risks through higher defense budgets, to do everything and buy everything.

The Department of Defense must set priorities and consider inescapable tradeoffs and opportunity costs."



"A Balanced Strategy: Reprogramming the Pentagon for New Age"

Robert M. Gates
Foreign Affairs, January/February 2009



Guiding Principles



- □ The United States must prevail in current conflicts while deterring potential adversaries and preparing for future contingencies.
- □ U.S. Armed Forces must be prepared to address a wide range of challenges, recognizing that not all can have equal priority.
- ☐ The QDR will make difficult tradeoffs to allocate risk in and among the near-, mid-, and long-term to include identifying areas of possible divestment.
- ☐ The United States will continue to work in cooperation with Allies and partners to achieve strategic goals.









Specific Areas of Emphasis



- □ Further institutionalizing irregular warfare and civil support abroad capabilities and capacities, to include building partnership capacity
- Addressing threats posed from the use of advanced technology and WMD's
- Strengthening DoD support to civilian-led operations and activities at home
- □ Global Force Posture





QDR Directing Legislation





"The report shall include the following:

(1) The results of the review, including a comprehensive discussion of the national defense strategy ...

...(14) The national defense mission of the Coast Guard."

- 10 USC, 118(a,d)





Coast Guard Background



- □ A Unique Instrument of National Security
- □ A Natural Capacity Building Partner with a Broad Mission Portfolio
- □ Complementary Military & other Capabilities to DoD
- □ Committed to Providing the Floor of Capabilities outlined in the DoD/DHS MoA of 20 May '08







Coast Guard Goals (1 of 4)



□ Increase DoD's awareness of current Coast Guard capabilities that support DoD activities: *

- ✓ Maritime Interception / Interdiction Operations
- ✓ Military Environmental Response Operations
- ✓ Ports Operations, Security, and Defense
- ✓ Theater Security Cooperation
- ✓ Coastal Sea Control Operations
- ✓ Rotary Wing Air Intercept (RWAI) Operations
- ✓ Combating Terrorism Operations
- ✓ Maritime Operational Threat Response (MOTR) Support







^{*} As codified in the DoD/DHS MoA of 20 May '08



Coast Guard Goals (2 of 4)



□ Define requirements to support DoD while highlighting the trident force structure of:

- ✓ Multi-mission shore based forces:
 - Sectors & Stations
- ✓ Maritime patrol & interdiction forces:
 - Cutters, Patrol Boats, Law Enforcement Detachments, Port Security Units, Strike Teams, & Aviation Assets
- ✓ Deployable Specialized Forces
 - MSST (Maritime Safety & Security Teams)









Coast Guard Goals (3 of 4)



- □ Gain support for greater capability to counter WMDs (Weapons of Mass Destruction) in the Maritime Domain.
- □ Identify force structure requirements or provide force presentation for the following capabilities:
 - ✓ In-Theater LEDET Capability
 - ✓ Patrol Boat Operations
 - ✓ Cyber Activities
 - ✓ USCG Cryptological Group
 - ✓ Polar Icebreaking Capability
 - ✓ Security Cooperation activities
 - ✓ Major Cutter Presence
 - ✓ Military Out-load Operations







Coast Guard Goals (4 of 4)



□ Position the Coast Guard to amend the DoD/DHS MoA to include the following new missions sets:

- ✓ GCC Theater Campaign Plans
- ✓ Cyber Command Activities
- ✓ Intelligence Support Activities
- ✓ Polar Ice Operations



















Questions?











ITA International LLC Capabilities Brief

Mike Melo, President





ITA International LLC Philosophy

"It's not the Critic that counts...not the man who points out how the strongman stumbles or the doer of deeds could have done better...the credit belongs to the man In The Arena ...who strives...who spends himself...so if he fails he fails while daring so his place will not be with those cold and timid soles who know neither victory nor defeat." Teddy Roosevelt

It is easy to criticize ...

ITA International serves those who are IN THE ARENA





ITA Overview

- Established 2000
- First DOD Contract 2005
- > Employees
 - ▶ 94 FT
 - > 9 PT
- Revenues 2009
 - > \$11.9M
 - DCAA Approved rates/Accounting System
- TS Facility Security Clearance

- Locations
 - > Yorktown (HQ), VA
 - > Norfolk, VA
 - > Washington, DC
 - > Tampa, FL
 - > San Diego, CA
 - > Bremerton, WA
 - Guam





Past Performance

- Prime Contractor
 - Navy Expeditionary Combat Command
 - Riverine Group One
 - Maritime Civil Affairs Group
 - Navy Expeditionary Combat Command Mental Health Program
 - Langley Air Force Base
 Emergency Operations Center
 Construction
 - Riverine Group One Facilities Management
 - Expeditionary Training Command Curriculum Development

- Subcontractor
 - Commander Navy Installations Command
 - Metro Medical Response System
 - Naval Special Warfare Chemical, Biological, Radiological & Nuclear, Tactics, Techniques & Procedures
 - Commander Naval Reserve
 Forces Navy Mission Essential
 Task List
 - Navy Expeditionary Combat Command Fleet Synthetic Training
 - Special Operations Command Joint Civil Information Management
 - Maritime Civil Affairs Group Combat Skills





Challenges in Dynamic Environment

- **>GS** Conversion
- > Evolving Requirements
- Undermanned Contract Management Workforce
- Employee Stability
- Partner with large corporations



Questions?





Navy Expeditionary Combat Command



Providing rapidly deployable and agile expeditionary forces, made up of active duty and reserve mission specialists, to warfare commanders in support of maritime security operations around the globe.



Riverine



Naval Construction (Seabees)



Explosive Ordnance Disposal



Maritime Expeditionary Security



Expeditionary Intelligence



Combat Camera



Expeditionary Logistics



Maritime Civil
Affairs & Security



Expeditionary Combat



Riverine in Iraq







Seabees in Afghanistan/Africa



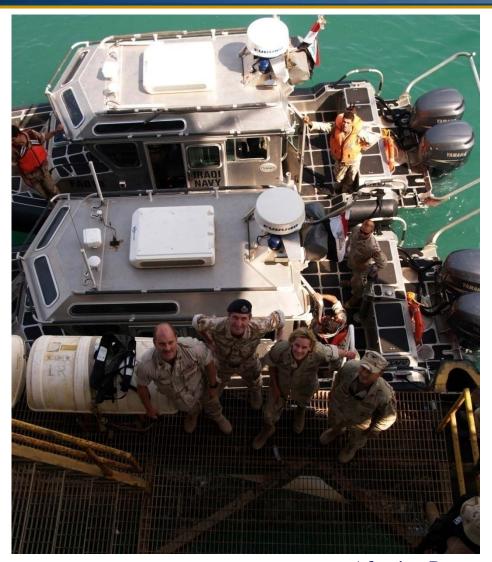


EOD in Iraq/Training in Egypt





Al Basrah Oil Terminal (ABOT) Northern Arabian Gulf



Africa Partnership Station Nashville Engagement Schedule

√ 25-29 Jan

√ 3-11 Feb

√ 15 Feb-12 Mar

√ 20 Feb-10 Mar

✓ 17-27 Mar

✓ 1-13 Apr

✓ 15-17 Apr

✓ 18 Apr

√ 20 Apr-1 May

√ 9-14 May

Rota, Spain

Dakar, Senegal

Monrovia, Liberia

(USMC trng and

HA delivery only)

Sekondi, Ghana

Lagos, Nigeria

Limbe, Cameroon

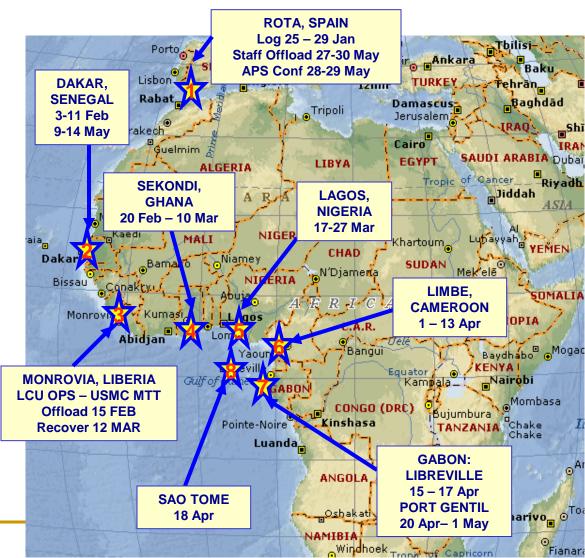
Libreville, Gabon

Sao Tome

Port Gentil, Gabon

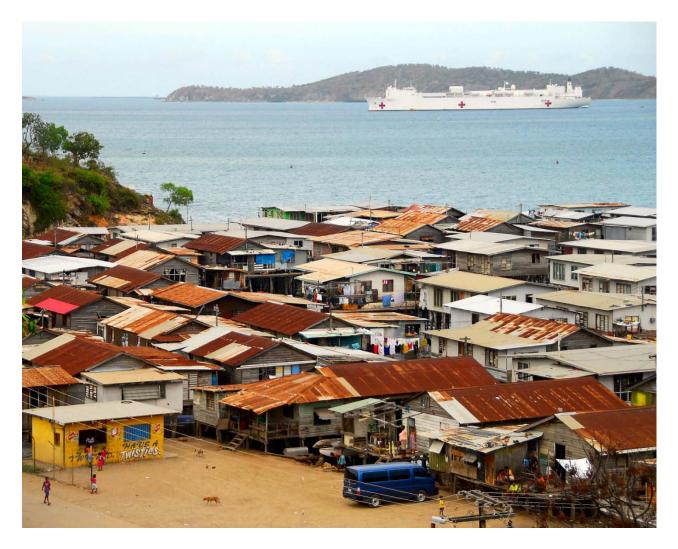
Dakar, Senegal







USNS Mercy, Pacific Partnership Papua, New Guinea







NECC Battlespace



NECC Forces

- Provide link from sea to land
- Provide adaptive, Smart Power
- Enable SOF

- Civil-military operations
 - Population engagement
 - Building partner capacity
- Security force assistance
- Training
 - · military, security
 - · civilian, governance
- Logistical Support

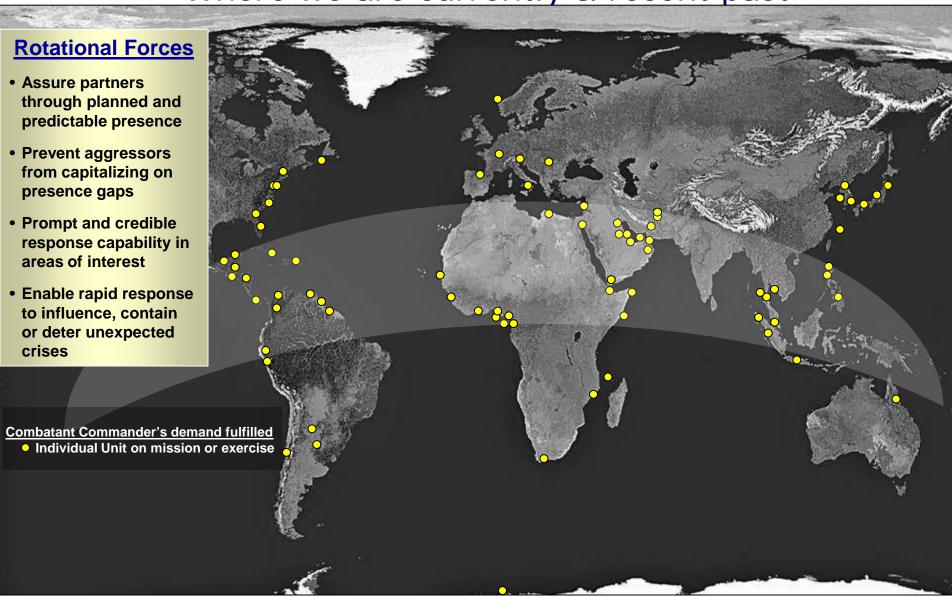
- Construction
- Littoral, harbor security
 - Maritime Infrastructure
 - Point defense
- Explosive Ordnance Disposal
- Diving and salvage
- Riverine capability

Poagement in th

Cooperative Strategy for 21st Century Seapower

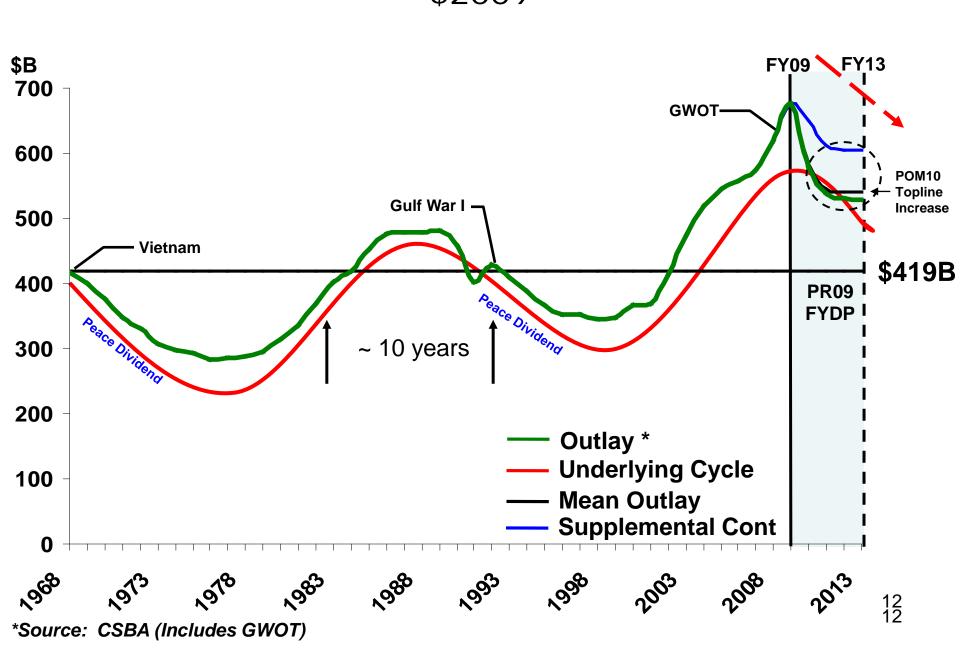
- Forward Presence
- Deterrence
- Sea control
- Power projection
- Maritime security (MDA, MIO, ISR)
- HA/DR
- Global fleet station
- Cooperative relationships

Remaining forward and engaged Where we are currently & recent past



NECC capabilities on mission meeting most critical Combatant Commander's demands

10-Year Cyclical DoD Outlays \$2009



Points of Contact Navy Expeditionary Combat Command

Primary POCs for Technology

- CDR Glenn Allen NECC N9
 - Glen.Allen@navy.mil
 - 757 462-4316 x 225
- Mr. Jim Fowler, NECC Science Advisor
 - James.M.Fowler1@navy.mil
 - 757 462-4316 x 238

POC for NECC General Information

- CAPT Dave Balk
 - David.Balk@navy.mil
 - 757 462-4316 x 201

NECC Website:

http://www.necc.navy.mil

Facebook

http://www.facebook.com/pages/ Virginia-Beach-VA/Navy-Expeditionary-CombatCommand/289548100631#/ pages/Virginia-Beach-VA/Navy-Expeditionary-Combat-Command/289548100631?v=info

Twitter

http://twitter.com/COMNECC



N852 MINE WARFARE BRANCH

CAPT Mark Rios
Branch Head



Agenda

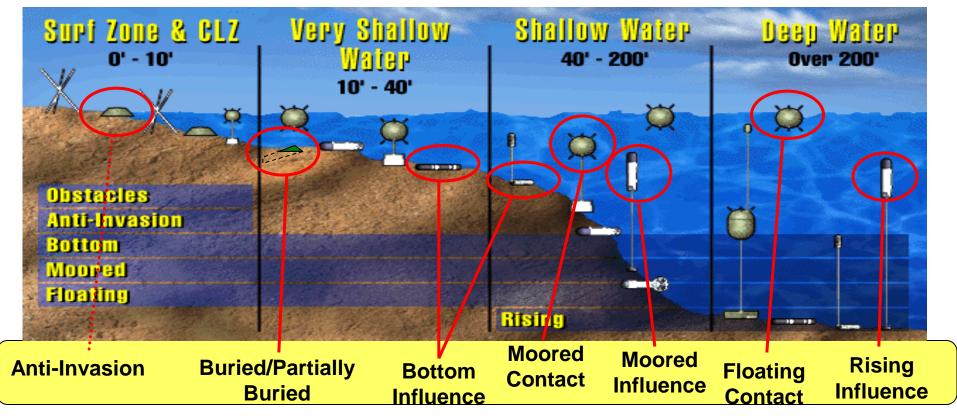


- Mine Threat to Access and Maneuver
- The Transition from Dedicated to LCSbased MCM
- > MCM Mission Package Program Overview
- Near Future Challenges
- > Summary



The Threat to Assured Access





> The real goal of a minefield is Sea Denial, NOT the damage or destruction of a specific ship.

The Sea is a maneuver area. Navy goal is to assure Access, support STOM/OMFTS, NOT counter

every mine.



- Over 50 Countries Possess
- Low Cost but High effects
- Simple to Deploy
- Asymmetric 3

6-3





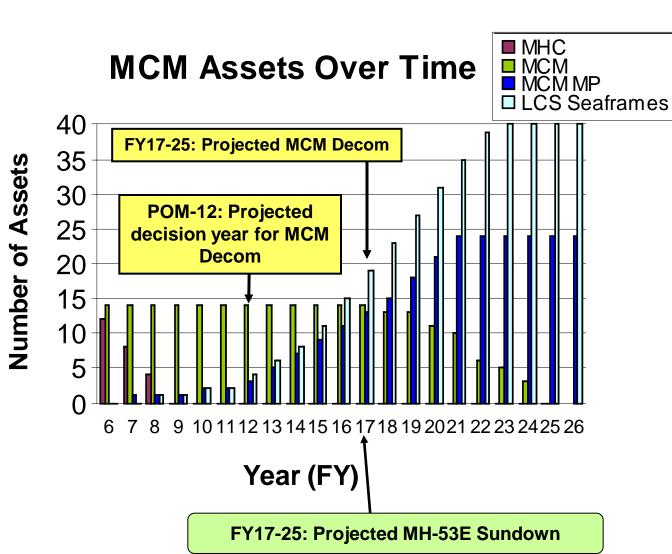


Transition to LCS-based MCM













Changes Since Last ExWar Conference



- New MIW systems installed in USS SENTRY
 - ☐ HF Wide Band Sonar successfully installed and tested in USS SENTRY
 - Expendable Mine Neutralization System (EMNS) installed also.
- COBRA Blk I Milestone C
 - Integrated in VTUAV
- Downselect of ABS Counter Mine System from 3 to 2 designs
- Tested RAMICS from a tower. Helo testing early next year.
- ALMNDS Contractor Testing
- ARVCOP, which is a part of ABS, successfully tested in AAV



MCM Package System Status

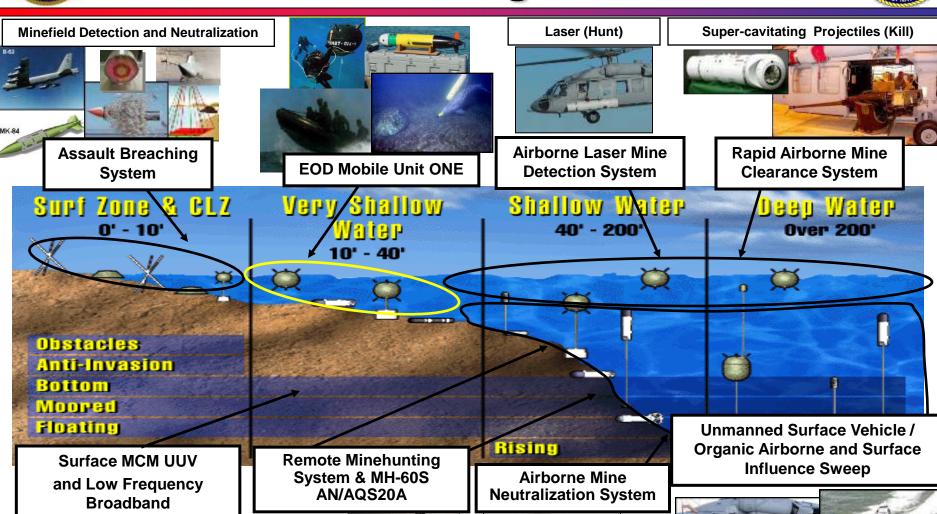


MCM Package Program	ACAT	Programmatics	Testing	Contractor	IOC
AQS-20A	2	In Low Rate Initial Production	 ✓ TECHEVAL on MH-60S completed OPEVAL w/ MH-60S Jun 10 – Aug 10 	Raytheon	2011
AMNS	2	In Low Rate Initial Production	✓ MS C Approval Jan 08DT Live Fire Ground Testing Jul 09	Raytheon	2011
ALMDS	2	In Low Rate Initial Production	 ✓ Commenced WSIT CT on MH-60S Apr 08 Commenced TECHEVAL 1st Qtr Fy11 	Northrop Grumman	2012
COBRA	3	Milestone C: Jan 09	✓ Started Performance Validation (MH-53E)Integration flight tests on VTUAV Dec 09	Northrop Grumman	2012
OASIS	2	Milestone C: 3QFY10	 ✓ Re-design PDR 12 Jun 08 MH-53E OA 3rd Qtr FY10 	ITT Corp	2013
RMS	1C	In Low Rate Initial Production	✓ OP assessment completed on DDG-96 Sep 08Reliability Growth Program Ongoing	Lockheed Martin	2013
US3	3	Milestone B: 4QFY11	 Sweep Gear integration test on USV Jul 08 End to End US3/USV/MP test Oct 08 	TBD	2015
UUV LFBB	TBD	Milestone B: 2QFY10	CDD pending N8 approval	TBD	2015
смѕ	3	Milestone C: FY14 Neutralizer final decision Fy12	 ✓ SD&D Contract awarded 24 Jul 08 • Preliminary Design ReviewOct2009 	Boeing	2017
RAMICS	2	Milestone C: 4QFY10	 ✓ MH-60 S Captive Carriage & Jettison Oct 08 MH-605 Gun fire test 3rd QTR FY10 	Northrop Grumman	2017



MCM Coverage in 2018





Buried Mine Detection

Sonar (Hunt)



Propelled explosive charges (Kill)

Magnetic Acoustic Influence Sweep



Near Future MCM Challenges



All of our programs face inherent challenges:

- Sensor and Processing False Alarms
 - ❖ High False Alarms mean longer PMA & higher False Classification by PMA Operator
- LIDAR Performance
 - Environmental compensations difficult affected by surface effects and water turbidity
- Computer Aided Detection(CAD)/Classification(CAC) Improvements
 - ❖ Potential for real-time algorithms in the OAMCM Common Console
 - Fast and accurate CAD/CAC capability needed on OPMA
- Reliability
 - System Reliability needs to meet requirements
 - Operational Availability (Ao)
 - Mean Time Between Operational Mission Failure (MTBOMF)
 - All Subsystem Components (CSTRS, Common Console, Tow Cable, etc.) need improvement
- Plan for Obsolescence
 - * Require modular, open architecture systems that are supportable long term
- Opportunities for Industry:
 - UUV power generation / endurance
 - ❖ Not just Unmanned Systems but...Fully Autonomous Systems
 - Info Sharing and Cueing between Unmanned Systems



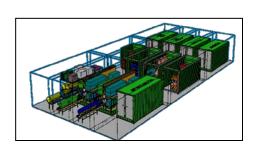


Summary



- > The mine threat is real and not getting easier.
- > The transition to LCS-based MCM is challenging.
- > MCM Mission Package programs making steady progress and in the hands of Sailors now.
- ➤ Making wise investments to reduce false alarms, manpower demand, and improve reliability.
- ➤ Need solutions from Industry to meet system Initial Operational Capability of future systems.











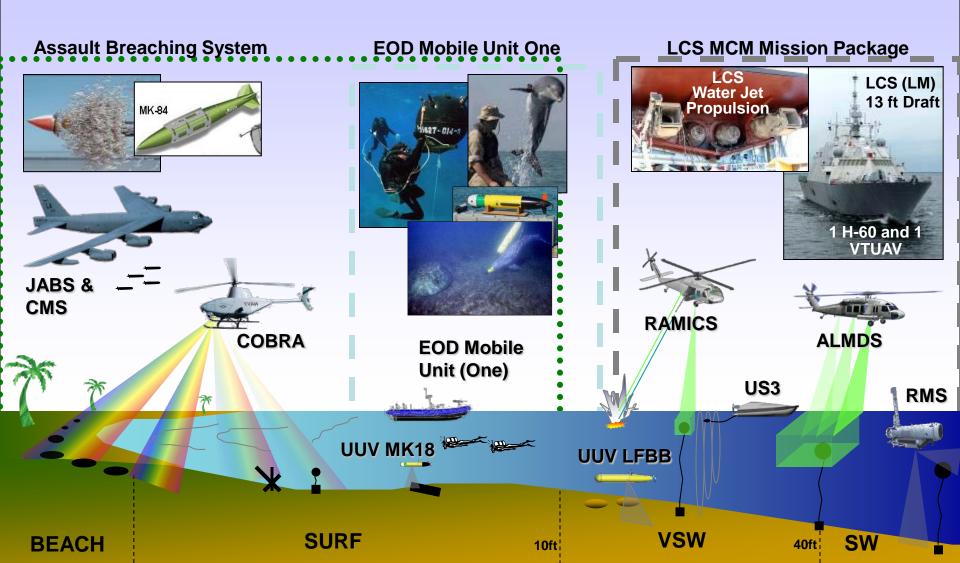
BACK-UP



Shallow Water to Beach Zone



Developing Solutions to Support OMFTS and STOM





LCS MCM Mission Package System Coverage



	Detect Minehunting			Engage	
	Battlespace Preparation	(Detect/Classify/		Neutralize	Sweep
Beach Surf Zone	VTUAV+ COBRA	VTUAV+ COBRA	Surface Near Surface	ABS, EOD Mobile Unit 1	
Near surface & floating	k	ALMDS		RAMICS	
Volume		AQS-20	Volume	AMNS	OASIS US3
and bottom mines		AQS-20	Close-Close-	AMNS	OASIS US3
	SMCM UUV	AQS-20	Tethered 30 ft Bottom Betterm Buried Buried	AMNS	OASIS
Buried	LFBB		* NOTE : Donth Coverages Vary with System and	Mine Type	

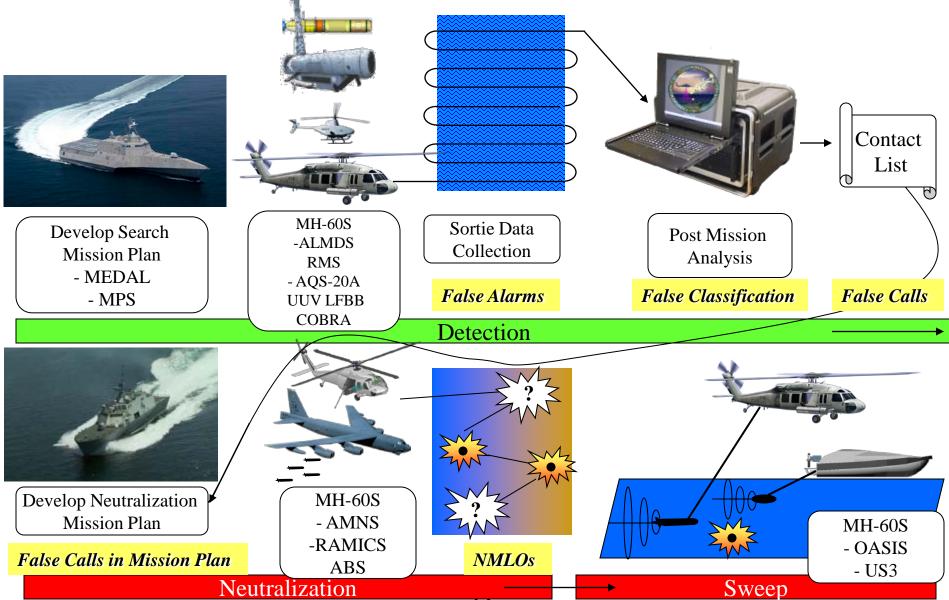
12

^{* &}lt;u>NOTE</u>: Depth Coverages Vary with System and Mine Type



False Alarms Lengthen Kill Chain







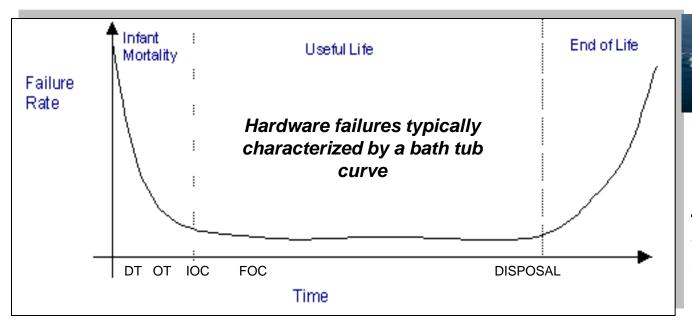
Reliability



$$Ao = \frac{Uptime}{Uptime + Downtime} = \frac{MTBF}{MTBF + (MTTR + MLDT)}$$

Mean Time to Repair & Mean Logistics Delay Time:

Number of systems on LCS and O to D level maintenance philosophy



MCM Mission Package

2 RMMV 1 AMNS

3 AQS-20A 1 US3

1 ALMDS 1 COBRA

1 OASIS 1 VTUAV

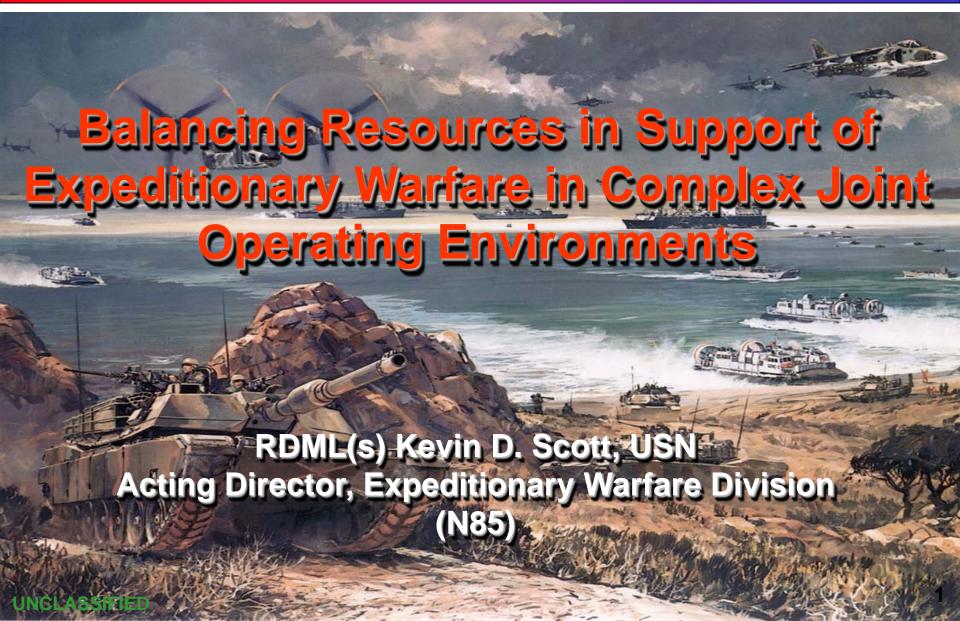
1 RAMICS 1 MH-60S

All MCO timelines are driven by required MTBF, so we must improve upon reliability to meet the requirements and increase useful life!



Expeditionary Warfare Division OPNAV N85







EXPEDITIONARY WARFARE DIVISION





NAVAL SPECIAL WARFARE



MINE WARFARE

AMPHIBIOUS WARFARE





NAVY EXPEDITIONARY COMBAT COMMAND

JOINT SEABASING

... SEABASING

JNCLASSIFIE

Diving and



We <u>are</u> the Nation's Expeditionary Force













Balanced Strategy



"My fundamental concern is that there is not commensurate institutional support - including in the Pentagon – for the capabilities needed to win today's wars and some of their likely successors."

"We must not be so preoccupied with preparing for future conventional and strategic conflicts that we neglect to provide all the capabilities necessary to fight and win conflicts such as those the U.S. is in today."

"DoD's conventional modernization programs seek a 99% solution over a period of years. Stability and counterinsurgency missions require 75% solutions over a period of months."

Robert M. Gates, A Balanced Strategy: Reprogramming the Pentagon for a New Age, Foreign Affairs, Jan/Feb 2009



Requirements and Resources

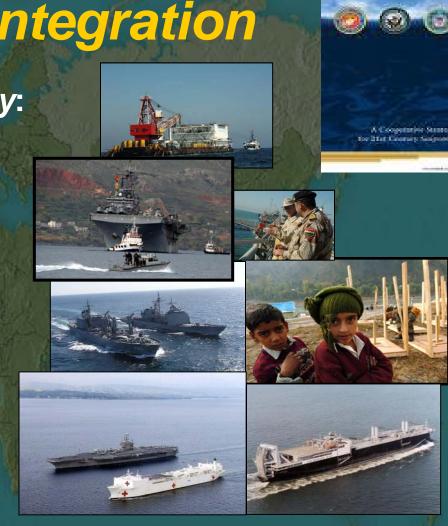




Maritime Strategy... It's About Integration

Executing the Maritime Strategy:

- **➤ Building Partnership Capacity**
 - >African Partnership Station
 - **≻Pacific Partnership**
 - **≻Partnership for the Americas**
- >Humanitarian Relief / Disaster Response
 - > Caribbean / New Orleans
- > Maritime Security
 - ➤ Horn of Africa / 5th Fleet
 - > Anti-Piracy
 - ➤GFS / MIO / AT/FP
- > Forward Deployed Naval Forces
 - >ESGs/MEU/ARG/
 - **≻OIF/OEF Deployments**





"Expeditionary" Energy Roadmap



5 - yr

10 - yr

30 - yr

- LCAC Full Motion Trainers
- Improved Environmental Control Units
- Onboard Vehicle Power
- Man-Portable Power Sources
- Integrated Generator Environmental Control

- Bio Fuels
- Improved LCAC lift fan & props
- Hybrid CESE
- Improved LCAC gas turbines
- Fuel cells
- Alt energy sources for tent camps

- LCAC hybrid engines
- Electric drive
- LCAC lightweight hulls

SECNAV 5 Energy Goals

- Change the way the Navy and Marine Corps award contracts during the acquisition process to consider the lifetime energy cost of the system
- By 2012, create a "Green Strike Group" composed of nuclear vessels and ships powered by biofuels and deploy that fleet by 2016
- By 2015, reduce petroleum use in its 50,000 commercial vehicle fleet by 50 percent by phasing in hybrid fuel and electric vehicles
- By 2020, produce at least half the shore-based energy requirements from renewable sources, such as solar, wind and ocean generated by the base
- By 2020, ensure at least 40 percent of the Navy's total energy consumption comes from alternative sources

"In order to lower our reliance on fossil fuels, we need to improve the efficiencies of our systems and develop platforms that operate as a system of systems, are integrated together, and reduce our tactical vulnerability." SECNAV Mabus, Naval Energy Forum, 14 Oct 09



Seabasing



An aggregation of <u>capabilities</u>, enabled by various maritime platforms based upon the need, that allows for flexibility.



Expeditionary Strike Groups



Carrier Strike Groups



Connectors

Task organized forces to meet a Commander's requirements



Combat Logistics Force Ships

... mission drives organization



Maritime Preposition Forces



Coalition Force & Sister Service Ships



Challenges



- Developing a Balanced and Flexible force to meet our Nation's challenges
- > Meeting requirements of Irregular Warfare
- > Implementation of new Aviation Operations (JSF and MV-22) on new platforms
- > Vehicle Square and Weight Issues
- > Integration issues with Commercial Off The Shelf (COTS) technology

All of these challenges require:

- Innovative thinking
 - Acquisition Agility
 - Rapid Science & Technology Integration
 - Requirements Development

ina Strika - Sua Shield - Sua Hara - FGRGEnet

UNCLASSIFIED

Emilding wheeling

Questions?

STATES OF PRINCIPAL STATES

UNITED STATES MARTINE

AE Roinforcing, MPF(F,

Manume

(N85)
OPNAN

http://www.navy.mil/n85/

Enabling Joint Operations & Overcoming Anti-Access Challenges (Geographic, Political, Threat-based)

UNCLASSIFIED

losure Assembly Employment Sustainment Reconstitution



Agenda



- Amphibious Ship Requirements and Inventory Levels
- Maritime Prepositioning Ships Enhancement Strategy

Key Points



Marine Corps Shipbuilding Requirements

- Warfighting. Attain a minimum <u>38 ships</u> to support forward presence and engagement, and generate <u>34 Ao</u> for 2.0 MEB AE
- Stay the course with LPD-17 production. Designate LPD-17 hull form for LSD replacement.
- Return to Big Deck well deck in LHA-8
 - FY16 vs FY17 ship
 - Restore R&D funding now
- Achieve credible seabasing capabilities by enhancing legacy MPS squadrons
 - T-AKEs, LMSRs, MLP Lite, plus technology insertion
 - Restore R&D funding now
- NSFS. Carefully execute and monitor Analysis of Alternatives and assess all hull forms to meet NSFS requirements.



Amphibious Assault Ship Requirements

- 7 Jan 09 SecNav, CNO, and CMC letter stated requirement for 38 amphibious ships fiscally constrained to an inventory minimum of 33
- 33 inventory level accepts risk in MEB support elements



THE SECRETARY OF THE NAVY WASHINGTON DC 20350-1000

January 7, 2009

The Honorable John Murtha Chairman, Committee on Appropriations House of Representatives Washington, DC 20515-6015

Dear Mr. Chairman:

In response to the FY 2009 House Armed Services Committee Report 110-652 regarding "Naval Amphibious Force Structure," the enclosed report addresses the committee's concerns that the seabase should not be composed of non-combatant vessels such as the planned Maritime Prepositioning Force (MPF) aviation ship (MPF LHA) and the MPF landing platform ship (MPF MLP). As directed by the Congressional committees, the report provides details regarding the size and composition of the Naval Amphibious Force necessary without MPF LHA and MPF MLP vessels, to conduct operations from a seabase, with a force comprising two Marine Expeditionary Brigades (MEBs).

The Chief of Naval Operations and Commandant of the Marine Corps have determined that the force structure requirement to support a 2.0 MEB lift is 38 total amphibious assault ships. Understanding this requirement, and in light of the fiscal constraints with which the Navy is faced, the Department of the Navy will sustain a minimum of 33 total amphibious ships in the assault echelon. This 33 ship force accepts risk in the arrival of combat support and combat service support elements of the MEB, but has been adjudged to be adequate in meeting the needs of the naval service within today's fiscal limitations.

The Department of the Navy recognizes the necessity to revisit the decisions reflected in the current shipbuilding plan as world events unfold to achieve the correct balance between expeditionary and prepositioning ships for meeting overall lift requirements.

A similar letter has been sent to Chairmen Inouye, Levin, and Skelton. If we can be of further assistance, please let us know.

G. Roughed Admiral, U.S. Navy Chief of Naval Operations lames T. Conway General, U.S. Marine Corps Commandant of the Marine Corps Donald C. Winter Secretary of the Navy

Enclosure: 1. Report to Congress on Naval Amphibious Force Structure

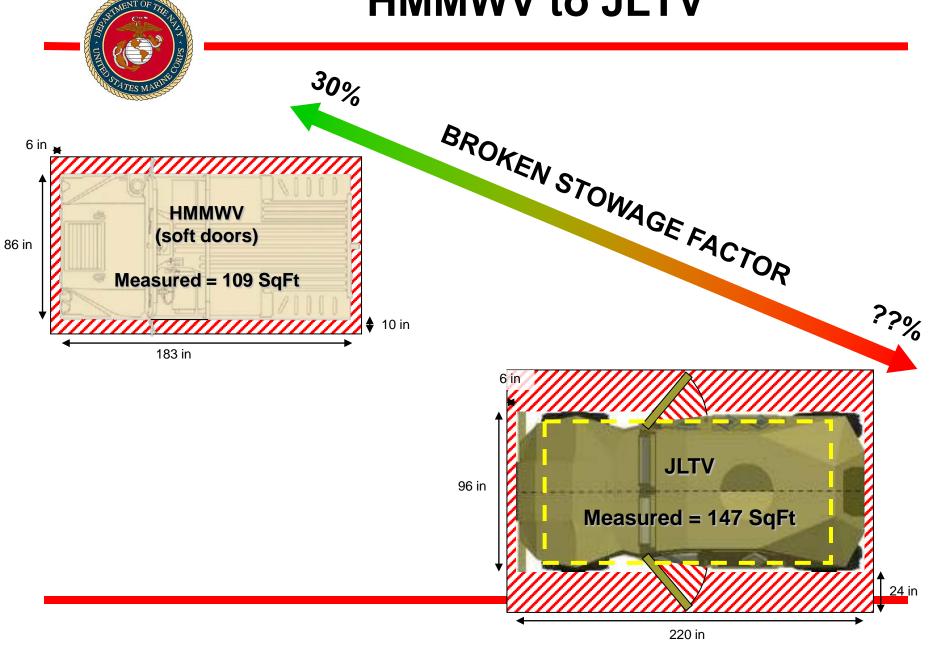
Copy: The Honorable Bill Young Ranking Member



Assault Echelon Shipping 31 ships in commission as of 9 Nov 09

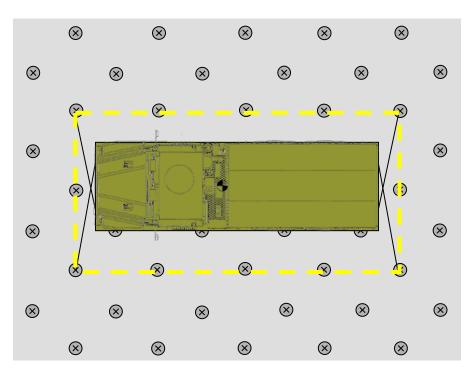
		-			
LHA / LHD (Amphibious Assault Ship)			LPD 4 (Amphibious Transport Dock)		
Hull LHA 4 LHA 5 LHD 1 LHD 2 LHD 3 LHD 4 LHD 5 LHD 6 LHD 7 LHD 8	Ship USS Nassau USS Peleliu USS Wasp USS Essex USS Kearsarge USS Boxer USS Bataan USS BHR USS Iwo Jima USS Makin Island	Location Norfolk, VA San Diego, CA Norfolk, VA Sasebo, Japan Norfolk, VA San Diego, CA Norfolk, VA San Diego, CA Norfolk, VA San Diego, CA Norfolk, VA	Hull LPD 7 LPD 8 LPD 9 LPD 15	Ship USS Cleveland USS Dubuque USS Denver USS Ponce	Location San Diego, CA San Diego, CA Sasebo, Japan Norfolk, VA
LPD 17 (Amphibious Transport Dock)			LSD 41/49 (Dock Landing Ship)		
Hull LPD 17 LPD 18 LPD 19 LPD 20 LPD 21	USS New Orleans USS Mesa Verde USS Green Bay	Location Norfolk, VA San Diego, CA Norfolk, VA San Diego, VA Norfolk, VA	Hull LSD 41 LSD 42 LSD 43 LSD 44 LSD 45 LSD 46 LSD 47 LSD 48 LSD 49 LSD 50 LSD 51 LSD 52	Ship USS Whidbey Island USS Germantown USS Fort McHenry USS Gunston Hall USS Comstock USS Tortuga USS Rushmore USS Ashland USS Harpers Ferry USS Carter Hall USS Oak Hill USS Pearl Harbor	Location Little Creek, VA San Diego, CA Little Creek, VA Little Creek, VA San Diego, CA Sasebo, Japan San Diego, CA Little Creek, VA Sasebo, Japan Little Creek, VA Sasebo, Japan Little Creek, VA Casebo, CA

HMMWV to JLTV



Additional Lashings



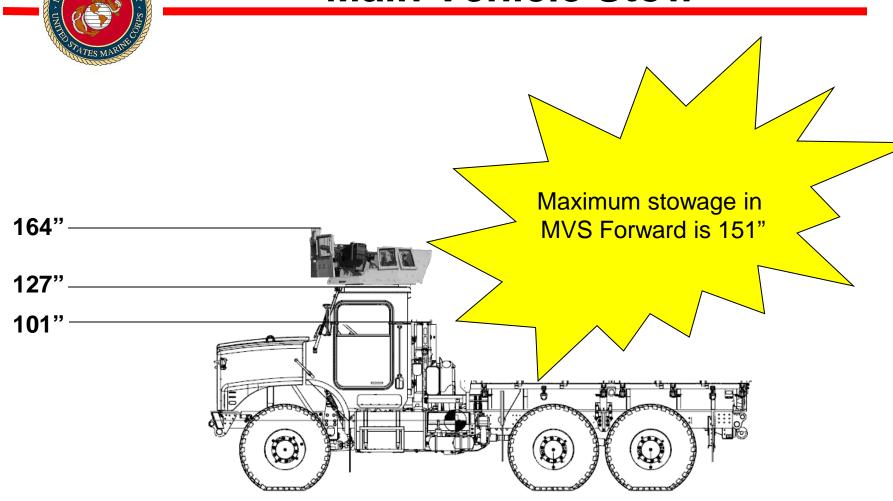


MTVR at 39,000 lbs (unarmored cab with mobile load) Requires 4 tie-down points

MTVR at 48,000 lbs (armored cab with mobile load) Requires 8 tie-down points



MTVR Stowage in LPD 17 **Main Vehicle Stow**



Armor/Protection



Significant Impact on Vehicle Height & Ship Stowage Location





Depending on which variant of armored gun mount is added, there is a height increase of 20 to 30 inches per vehicle

Mobile Loads



Extended Bed MTVRs

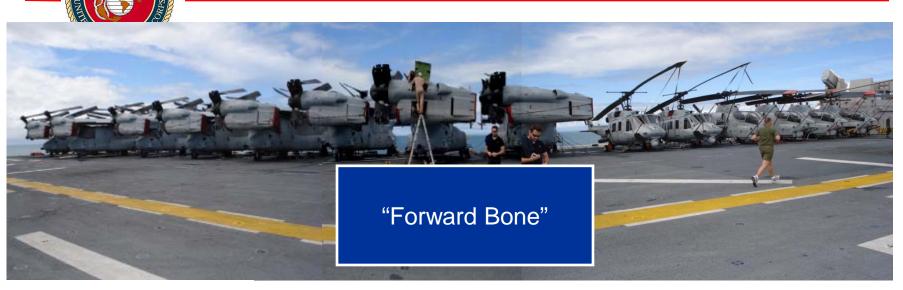








Aviation





Aviation





Engineer Equipment

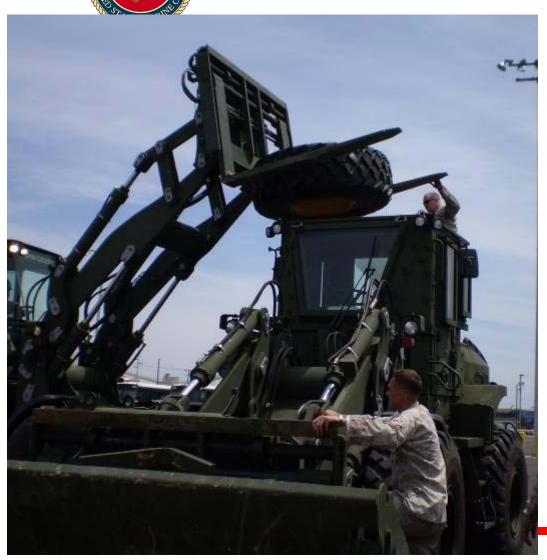
TRAM



- New TAMCN B0063 replaces B2567
- Addition of armor to the cab one key difference

Engineer Equipment





- Various contributors to increases in dimensional data, e.g. spare tire strapped to roof of the TRAM
- Techniques such as this are common practice

Agenda



- Amphibious Ship Requirements and Inventory Levels
- Maritime Prepositioning Ships Enhancement Strategy

Current MPS Configuration

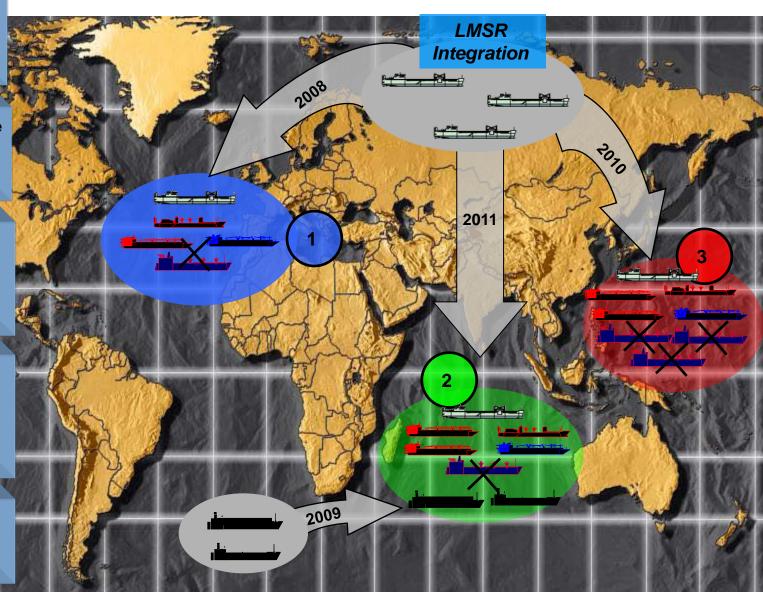
Maersk Termination/ Waterman Purchase

Integrates three LMSRs, a tanker and container ship

Mitigates T/E
Growth and
Armoring

Enables advanced seabasing experiments

MPF Equipment Reset Complete



STATES MARTIN

Maritime Prepositioning Ships Enhancement Strategy

MPS today

- Dense packed
- Integrated with Amphibs during JFEO
- Requires pier facilities to offload
- Offload optimized for conventional conflict
- Optimized for high-end threat
- Limited Employment Options
- Limited scalability optimized for MCO

MPS tomorrow

- Selective offload
- Integrated into routine, steady state operations
- In-stream offload
- Loaded and configured with enablers to address hybrid threats across ROMO
- Multiple Employment Options
- Loaded and configured with enablers to address hybrid threats across ROMO
- Selective offload
- Integrated into routine, steady state operations



MPS Enhancement Strategy

- Roll-on roll-off cargo ships, coupled with mobile landing platforms, provide key enabling capabilities to fully leverage existing MPS capabilities
 - Selective offload
 - Increased ship stowage capacity allows for reconfigured loads across MPSRON for selective offload
 - In-stream offload of Large, Medium Speed RO/RO (LMSR) with Mobile Landing Platform (MLP Lite)
 - Increased connector lift capacity with MLP Lite
 - Increased ship-to-shore throughput

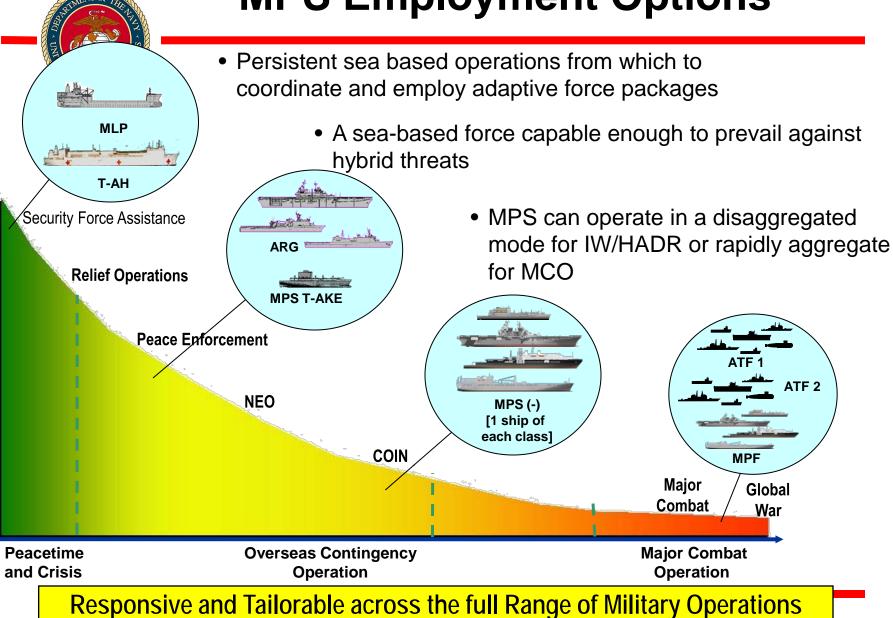








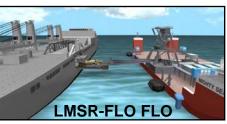
MPS Employment Options



.ikelihood

MPS Enhancement Strategy

- STATES MARIEN
- Enhance legacy MPS squadrons to improve capabilities and inform MPF(F) development over long term
- CONOPS
 - Modular employment options
 - Steady state amphibious and MPS integration
- Technology insertion
 - JHSV Sea State 3 Ramp Upgrade
 - Pendulation control mod to existing LMSR cranes
 - LCAC integration with Roll-on/Roll-off discharge facility (RRDF)
- Platforms
 - Alaska Class Heavy Lift Ship "MLP Lite"
 - LMSR
 - T-AKE













Designed to illuminate MPF(F) capabilities over the long term





Flo-Flo Testing and Demonstration

 Continue at-sea vehicle/equipment transfer and surface interface operations between MPS ships and surrogate Mobile Landing Platform vessels

Joint High Speed Vessel Ramp Upgrade

 Enhance current JHSV ramp design to sea state 3 interface with MPS organic Improved Navy Lighterage System's Roll-on/Roll-off Discharge Facility





Pendulation Control Mod to Existing Cranes

- Enhance MPF LMSR cranes to operate in sea state 3.

Roll-on/Roll-off Discharge Facility (RRDF)

- Enable MPS RRDF interoperability with LCACs



-- Plus --



Existing STOCKHAM Modifications

 Enhanced command and control, aviation, and berthing capabilities on Maritime Prepositioning Ships ISO SSSP, IW, presence missions

Increased speed, flexibility & versatility for in-stream offloads (no port)

But still requires secure airfield and staging area ashore for MAGTF employment

Proposed MLP Lite



- Allows access to LMSR vehicles when ports are not available or the threat precludes pier side off-load
- Provides improved capability for at-sea selective offload of vehicles and equipment compared to today's lighterage offload systems













T-AKE



- Convert selected MPSRON containerized supplies/equipment to pallet/QUADCON level and load aboard T-AKE's
- Gain immediate selective offload capabilities across wide range of MPS sustainment stocks
- Sustain MEB size unit for 1 month
 - Acting as a station ship for shuttle ships could support MEB indefinitely



LMSR



- The addition of the three LMSRs to today's MPSRON fleet will provide a net increase of over 400,000 square feet, or 18% Facilitates reconfigured loads across MPSRON and enables selective offload of selected items
- Combined with MLP, LMSR provides for accelerated in-stream vehicle and equipment offload rates



STATES MARIE

What's the Improvement from Today's MPS?

Near Term:

- Flo-Flo testing & demonstration
- Joint High-Speed Vessel ramp upgrades to sea state 3
- Sea state 3 cargo handling via Pendulation Control System (PCS) crane technology
- Roll-on/Roll-off Discharge Facility (RRDF) interoperability with JHSV and LCAC
- Enhanced command and control, aviation, and berthing via existing USNS STOCKHAM LMSR mods
- T-AKE sustainment selective offload
- Afloat and land-based prepositioned load-out configurations to better support IW missions

Mid Term: In addition to near term MPS improvements, overall enhancements in...

- Flo-Flo sea state 4 at-sea arrival and assembly and vehicle & equipment transfer
- Aviation operations across Flo-Flo, LMSR, T-AKE
- Selective offload & sustainment across T-AKE & LMSR
- Vertical and surface maneuver from the seabase
- C2
- Medical
- Berthing

Long Term:

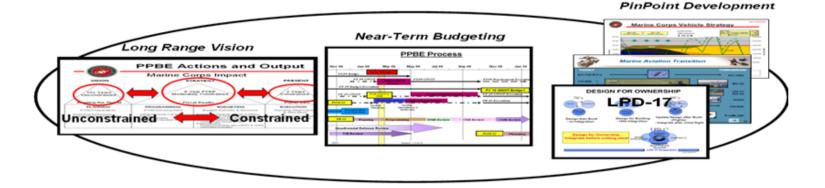
MPS recapitalization into MPF(F)

Discipline the Process

Today's Linear Formula

#

Integrated Solutions



Tomorrow's Holistic Approach: Analytically Defendable and Creditable Solutions

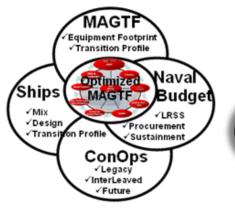
Multi-Path Integration



Through MSIC

=

Integrated Solutions

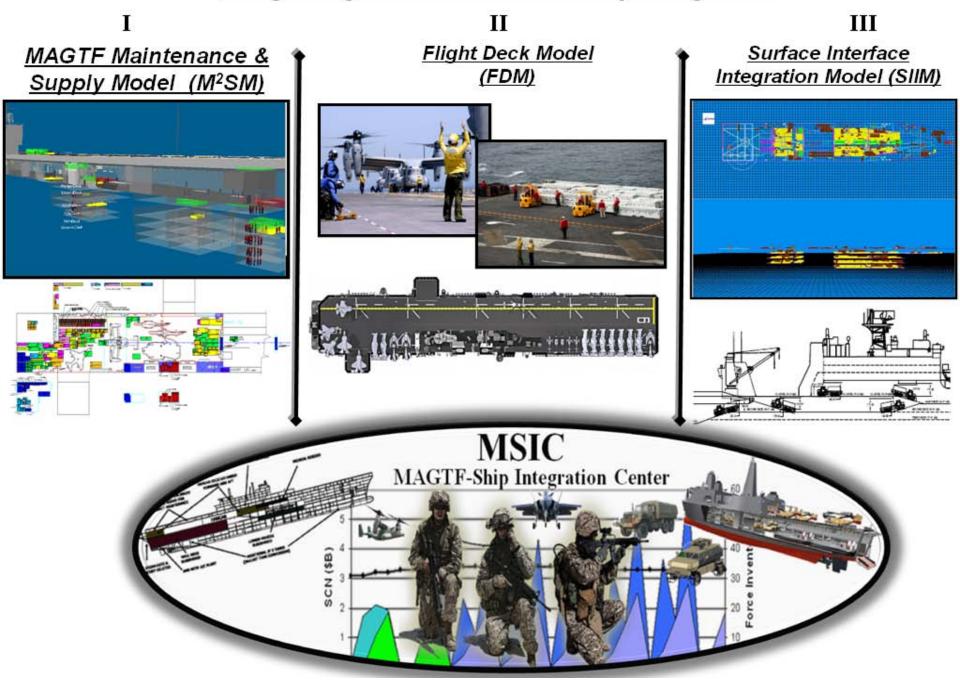




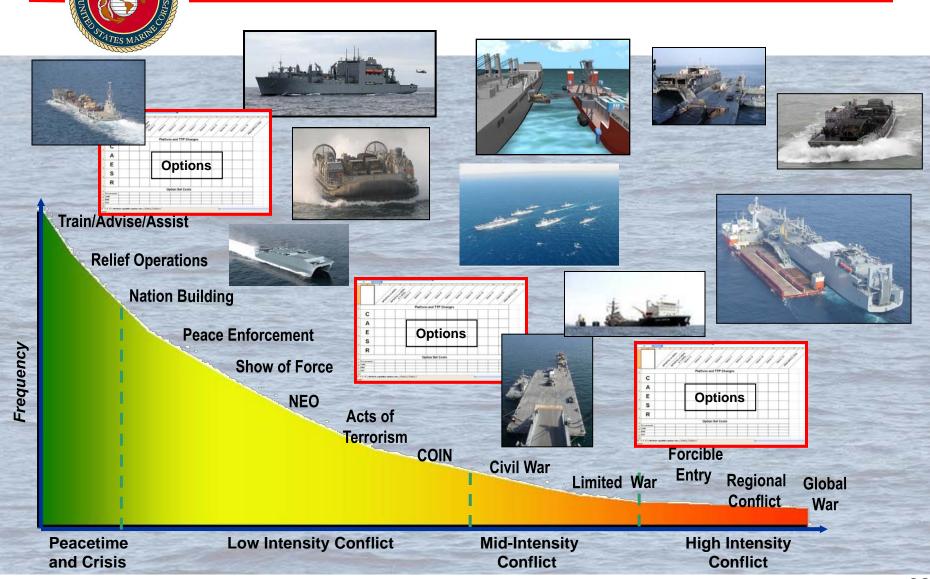


Right Platforms; Right Transition; Right Cost

Integrating M&S for MAGTF-Ship Integration



Endstate: Improved Naval Expeditionary Capabilities





Seabasing Integration Division Points Of Contact



ROW WELL...AND LIVE!



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Questions

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Discussion



N851 NAVAL SPECIAL WARFARE BRANCH

Captain Bob Wilson Branch Head



N851 – Primary Responsibilities



- Resource sponsor for:
 - Naval Special Warfare (NSW) service common requirements. (FY10 ~\$22.5M)
 - Navy Riverine Force. (FY10 ~\$18.2M)
- > Senior NSW advocate/advisor on the staff of the CNO.
 - NSW Urgent Operational Need (UON)/SOF related Joint Urgent Operational Need (JUON) advocate.
 - Advisor in support of N81 analyses and studies that include or support NSW/SOF equities.
- OPNAV coordinator/advocate for Navy programs that support/involve NSW/ExW. Examples include:
 - Scan Eagle Unmanned Aircraft System (in support of NSW and USCENTCOM).
 - Small Tactical Unmanned Aircraft System (STUAS).
 - Special Operations Force (SOF) support attributes of future Navy ships.
 - Navy policy for Premeditated Personnel Parachuting (P3) operations.
 - "Naval Solution for Visit, Board, Search and Seizure (VBSS)."
 - Navy rotary wing support to SOF (transitioned to N3N5 Irregular Warfare Office).
- Represent Commander, NSW Command, as directed, in the National Capital Region.



N851 - Top Programs



Naval Special Warfare (NSW)

- Provide procurement and sustainment resources for service common capabilities, to include:
 - Small Arms & Weapons Mounts
 - Tactical Communications Equipment
 - Night Vision Equipment
 - Training Support Craft
 - Operational Stocks
 - Planning & Management Support Systems

Riverine Activities Program

- Provide procurement resources for initial outfitting, capability improvements and phased replacement for Riverine Group ONE and component Riverine Squadrons ONE, TWO and THREE.
- Achieve Full Operational Capability (FOC) by FY 2010 (with exceptions).
- Support establishment of a "Fourth Riverine Squadron."

Unmanned Aircraft Systems (STUAS) for L-Class ships, NSW and NECC

- Representing N85 equities (NSW, NECC and L-Class ships) in this N2N6 resourced program.
- Expeditionary Forces require STUAS Tier II vice STUAS Lite.

> Procurement/sustainment of Scan Eagle Unmanned Aircraft Systems ISO SOF

- Requested by NAVSPECWARCOM, via UONS, and USCENTCOM, via JUONS for OIF and OEF.
- Capabilities provided by the JUON employed under custody of NAVSPECWARCOM.
- N851 coordinates execution with NAVAIR program office, Task Force ISR, Naval Special Warfare Command, Special Operations Command Central and other involved/interested parties.



Naval Special Warfare



Capability Description

- ➤ Naval Special Warfare (NSW) forces conduct special operations in support of Joint Force and Navy commanders. Examples include, but aren't limited to:
 - Direct Action
 - Special Reconnaissance
 - Foreign Internal Defense
 - Counter-terrorist Operations
- ➤NSW Forces have been deployed to OEF since 2001 and OIF since 2003.
- ➤ Navy is responsible for providing resources to support NSW service common capabilities/sustainment.
- ➤ Categorization: Navy only program (SOCOM interest)
 - N85 Principal resource sponsor; responsible for (most) NSW service common procurements/sustainment (OMN, OPN, WPN). [N6F was responsible for resourcing NSW service common portable radios (OPN); resources now in N85.]
 - N86 Responsible for resourcing NSW service common Chemical, Biological, Radiological Decontamination Equipment (CBRDE) and Small Tactical Unmanned Aircraft System (STUAS) capabilities (OMN, OPN, APN).





USSOCOM - Resource sponsor for all **Special Operations peculiar** capabilities/sustainment, capability improvements and all NSW ammunition.



NSW Scan Eagle UAS



Mission: Procured in response to NSW and Joint SOF Urgent Needs, the Scan Eagle UAS is provides Full-motion Video (FMV) intelligence, surveillance, reconnaissance, and targeting support to tactical users.

≻Operational Employment:

- •9 Navy-owned systems
 - ■6 x Operational, 2 x training, 1 x Op Spare
- Hub & Spoke Operations (300 hrs/month)
 - ■Spoke (Forward Control Station) ~100km

>Equipment:

- •Scan Eagle UAS (12 air vehicles per site)
- •Ground Control Stations, Launch/ Recovery, Pack-up & Maintenance kits, Ops/Maintenance Shelters



• IOC: Nov 08 (OIF), Aug 09 (OEF)

OIF (as of 30 Sep 09):

• Sorties: 346

Total Flight Hrs: 1847 hrs

OEF (as of 30 Sep 09)

• Sorties: 58

• Total Flight Hrs: 450 hrs

➤ Rapid Development Deployment (RDD) – Special Payload Efforts



Performance			Winglets
Max Level Speed	70 knots	36 m/s	
Cruise Speed	49 knots	25 m/s	Propulsion Unit
Service Ceiling	16,400 ft	5000 m	Wings Fuselage
Endurance	15 hours	15 hours	
Dimensions			
Wing Span	10.2 ft	3.1 m	Nose
Fuselage Diameter	7.0 in	0.2 m	
Length	3.9 ft	1.2 m	Turnet Avionits



Riverine Activities



Capability Description

- ➤ Operational Riverine Force components (Riverine Squadrons) are organized, trained and equipped to conduct maritime security operations and theater security cooperation missions along inland waterways. Examples include, but aren't limited to:
 - Patrol
 - Interdiction/Visit, Board, Search, Seizure
 - Troop transport
 - Foreign Internal Defense
- ➤ N851 has been managing initial outfitting resourcing of the Riverine component of NECC since late FY05.
- ➤ Riverine Squadrons have been deployed to OIF since March 2007.
- > Categorization: Navy only program
 - N85 Principal resource sponsor; responsible for
 - procurement resources (OPN, WPN, PANMC, RDTEN)
 - N2N6 Responsible for resourcing portable radios (OPN)
 - N43 Responsible for resourcing readiness funding (OMN)
 - N86 Responsible for resourcing CBRDE (OPN, OMN)







USN Riverine Craft





Riverine Assault Boat (RAB)

Riverine Patrol Boat (RPB)



Riverine Command Boat (RCB)
Combat Rubber Raiding Craft
(CRRC)





Unclassified



Riverine Vehicles











MRAP (Mine Resistant Ambush Protected)



Weapons















HB GAU-17

MK19







M240G

MK21

MK48



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BACKUPS



What N851 Needs from Industry



- Lighter weight body armor
- Lighter weight modular/removable vehicle & boat armor
- Improved anti-corrosive coatings for weapons
- Batteries with higher power densities and lighter weight
- Tools to aid with concealment of people and equipment
- Portable translation devices and even better, ability to manage pools of vetted native speakers that can be tapped into
- (N2N6/CT Support) Data mining tools that can reach across the plethora of databases that can't talk to each other
- Heavy Fuel Engine for shipboard UAS ops



NAVAL SPECIAL WARFARE (N851)











Service Common Capabilities

- Pre-positioned operational stocks
- Visual Augmentation Systems
- Training support craft
- Small-arms and weapons mounts
- Tactical Communications Equipment

Irregular Warfare (IW)

- Developing Navy IW portfolio investment strategy
- Provide recommendations for Navy unique, risk-mitigating solutions to Joint IW efforts

Future Capabilities

- Integrate into future Navy capabilities and concept development of unmanned systems
- Provide expertise in development of future Special Warfare service common items











Riverine Assault Boat (RAB)



Characteristics				
Hull Type	High-grade Aluminum Rigid			
Length	33 ft			
Beam	9 ft			
Draft	2 ft			
Crew	7			
Passengers	-			
Twin Diesels w/Water Jets	Yes			
Top Speed: full load	30 knots - cruise 40 knots - sprint			
Range	250 nm			
Fuel Capacity	250 gallons			
C-130 Transportability	No			
Combat Load	20, 500 lbs.			
Bow Door/Ramp	No			
Weapons Foundations	Multiple			





Unclassified



Riverine Patrol Boat (RPB)



Characteristics				
Hull Type	High-grade Aluminum Rigid			
Length	39 ft			
Beam	10 ft – 2 in			
Draft	2 ft			
Crew	5			
Passengers	8			
Twin Diesels w/Water Jets	Yes			
Top Speed: full load	35 knots - cruise 38 knots - sprint			
Range	275 nm			
Fuel Capacity	300 gallons			
C-130 Transportability	No			
Combat Load	22, 800 lbs.			
Bow Door/Ramp	Yes			
Weapons Foundations	Multiple			





Unclassified



Riverine Command Boat (RCB)



Characteristics			
Hull Type	High-grade Aluminum Rigid		
Length	49 ft		
Beam	12 ft – 5 in		
Draft	3 ft		
Crew	4		
Passengers	26		
Twin Diesels w/Water Jets	Yes		
Top Speed: full load	40 knots - cruise 45 knots - sprint		
Range	>320 nm		
Fuel Capacity	300 gallons		
C-130 Transportability	No		
Combat Load	40, 000 lbs.		
Bow Door/Ramp	Yes		
Weapons Foundations	Multiple		





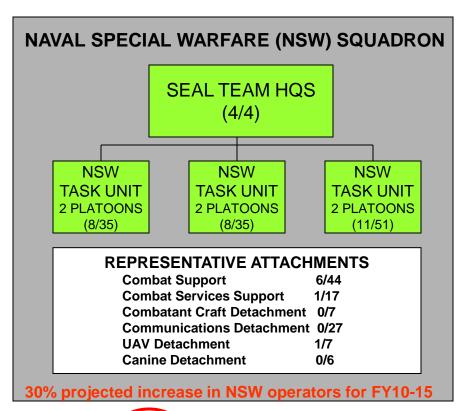
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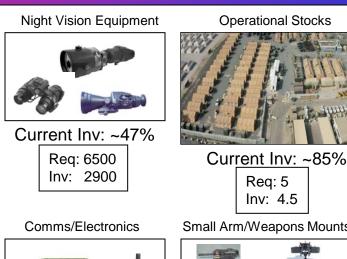


Naval Special Warfare

Navy Service Common Support Rationale







Req: 7200

Inv: 1760



Req: 5

Inv: 4.5

Operational Stocks



Current Inv:~50%

Req: 8800 Inv: 4500



OBJECTIVE

♦ PR11

♦ POM10

Professional Development Unit Level Training

- Language School
- Breacher
- Sniper
- HRST/DIVE SUP/RSO

- Land Warfare Mobility • CQC
 - Combat Diving
- MOUT MAROPS

- Air OPS

Squadron Integration Training

• SWCC, AIR, SEALs

PRE-POM10

- Full mock-up Combat training.
- Certification Exercises/Evaluations

Deployment

Global presence

NSW Squadron Cycle (24 MOS)

\$345M Requested (POM10)

\$345M Approved (PR11)



N85 - Naval Special Warfare Relationship



- United States Special Operations Command (USSOCOM) has service-like responsibilities to plan, program, budget and execute resources for Special Operations (SO) – peculiar support, services and equipment.
- Military Departments have support responsibilities to plan, program, budget and execute resources for service common capabilities for Special Operations Forces (SOF). Principal guidance is provided by:
 - Title 10, United States Code, Sections 165, 167.
 - DOD Directive 5100.1; Functions of the Department of Defense and Its Major Components.
 - Memorandum of Agreement Department of the Navy and USSOCOM.
- ➤ N85 is OPNAV's principal advocate and resource sponsor for the Navy component of USSOCOM Naval Special Warfare (NSW) Command.
 - Other NSW (resource) sponsors on the OPNAV staff include:
 - ➤ N86 Chem/Bio equipment, Small Tactical Unmanned Aircraft System (STUAS), SOF support attributes on future surface combatants.
 - ➤ N88 Navy helicopter flight hours in support of NSW.
 - ➤ N87 SOF support attributes onboard Navy submarines.
 - N6F − <u>Some</u> service common portable radios and electronics required by NSW (and NECC's Riverine component).
- During each POM and PR cycle, N85 considers requests submitted by Commander, Naval Special Warfare Command for sustained and/or increased service common resourcing support.

Unclassified







EXWAR Challenges / Way Ahead in the Future Joint Operating Environment: An MSC Perspective

RDML Rob Wray
Deputy Commander, Military Sealift Command

National Defense Industrial Association Expeditionary Warfare Conference November 17, 2009







MSC's Mission

Provide efficient sea transportation, combat-ready logistics forces, and reliable special mission ships for the Department of Defense in peace and war.







MSC on One Hand

Time zones:

of People:

10,000

What our **Customers** Pay Us: \$3.5B



of Ships:

(120/60)

What we do: All Ships That Don't **Shoot**







MSC Across the Spectrum of EW



- Hospital Ship deployments
- Foreign Humanitarian Assistance
- Theater Security Cooperation
- Prepositioning
- Afloat Forward Staging Base

Command Ship











Sea Basing - Components



Carrier Strike Group



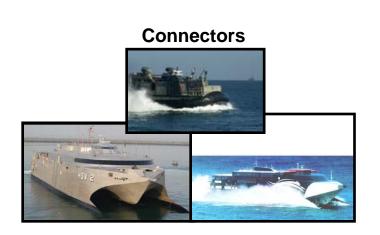
Maritime Prepositioning Group



Combat Logistics Force Ships

Amphibious Ready Group / Marine Expeditionary Unit





Coalition Force and Sister Service Ships









Potential Needs

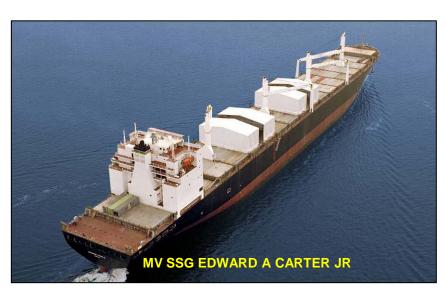
- Selective Stowage / Retrieval
- OPDS (next generation)
- Energy Efficiency
- Robust C2
- Double hulling
- Force Protection Measures
- Joint Army/Navy Integrated Software Management of JHSVs
- Ship Scheduling Optimization Software







Selective Stowage / Retrieval



- Combatant Commander required partial offload of ammo in theater
 - In-theater, in stream offload of 863 containers (34% of load)
 - Required reconfiguration due to stowage arrangement and lack of lay down space
 - Total time 21 days
 - Estimated container over stow was 20% average (approx 400 additional moves total)
 - Avg rate of discharge was 2.5-3.5 containers/hour

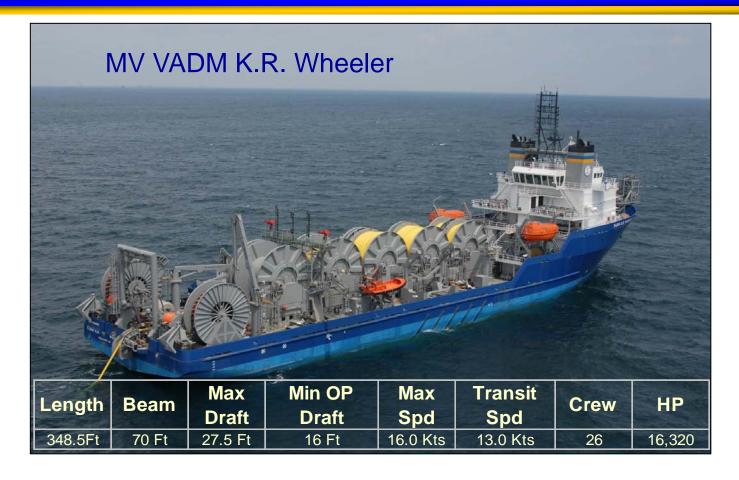
Selective Stowage / Retrieval can broaden the application range of prepositioned shipping from FHA and TSC to full-scale deployment.







Offshore Petroleum Distribution System



- Is one OPDS enough?
- Are 8 miles of pipe enough?







Energy Initiatives

- Cargo light replacement
- Magnetic Coupling Variable Speed Drive
 Reduce energy consumption in cargo cooling systems
- Energy Management Plan for LMSRs
- Hull Performance Monitoring System
 Optimize frequency for cleaning running gear and scamping
- Hull Coating Systems
- Performance-based Navigation
- Adaptive Steering
- Improved Efficiency HVACDH

Energy initiatives are not just about reducing propulsion fuel consumption. MSC operates ships across the full OPTEMPO spectrum.







Potential Needs

- Selective Stowage / Retrieval
- OPDS (next generation)
- Energy Efficiency
- Robust C2
- Double hulling
- Force Protection Measures
 - Anti-Terrorism
 - Counter-Piracy
- Ship Scheduling Optimization Software
- Joint Army/Navy Integrated Software Management of JHSVs







MSC Trends

- Non Traditional Prepo Mission Tasking
 - •TSC
 - •AFSB
 - •FHA
- JHSV
- Constrained Budget Environment
- Service Life Extensions
- Limited Use of National Defense Waiver
- Improved information management and knowledge warehousing will yield greater business efficiencies







Questions?

www.msc.navy.mil